

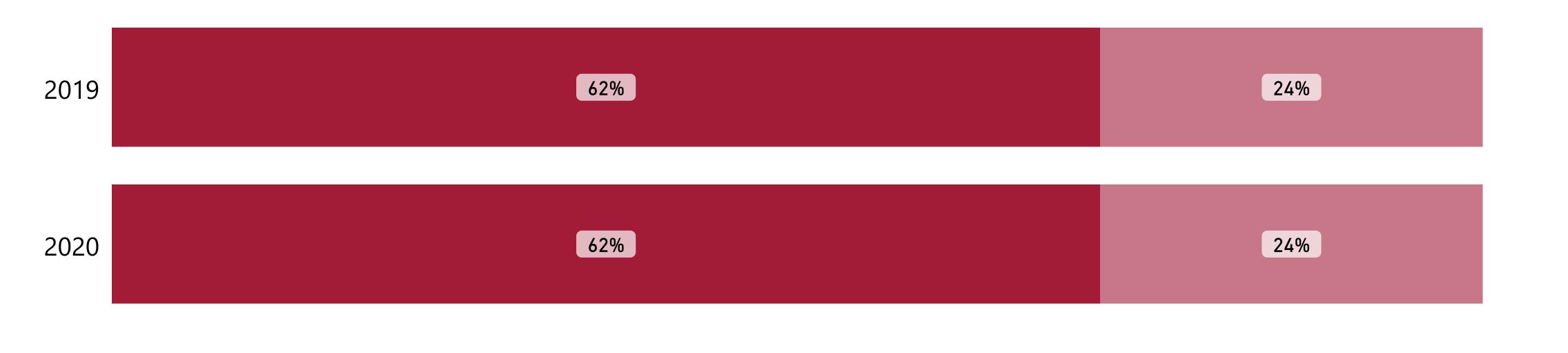


TANGIBLE RESULT #1

PROVIDE EXCEPTIONAL CUSTOMER SERVICE

PM#1.1: Percent of Overall Customer Satisfaction

Chart 1.1.1: Overall MDOT Customer Satisfaction Rating

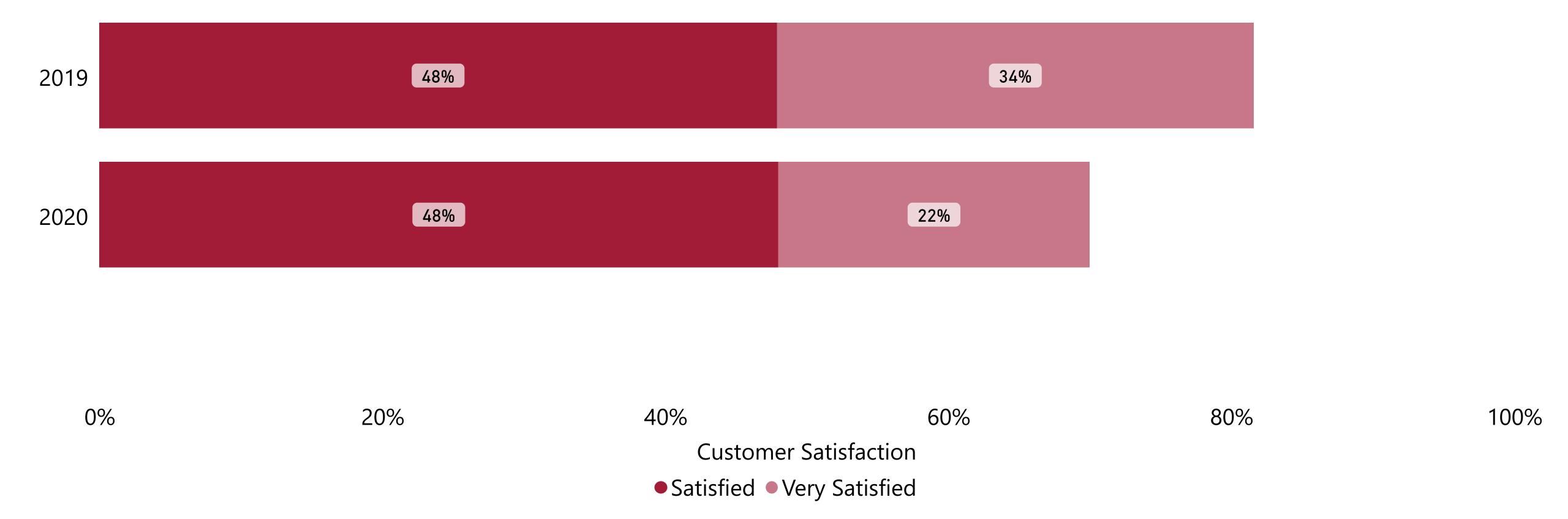




SatisfiedVery Satisfied

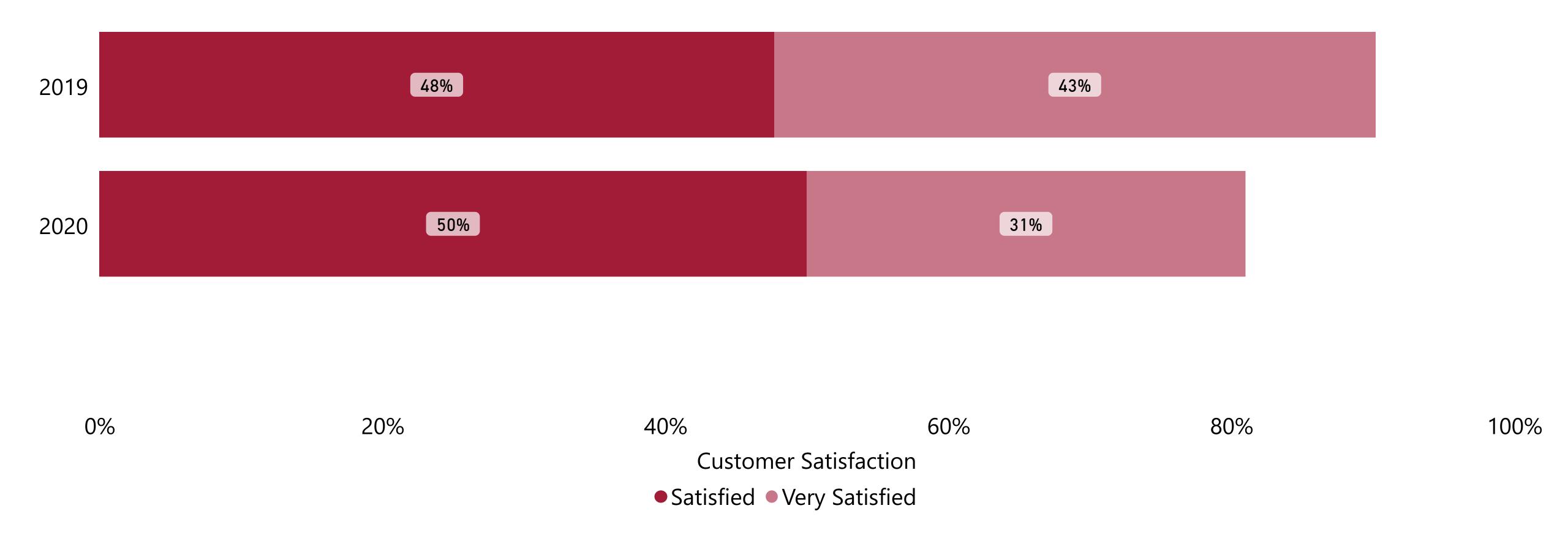
PM#1.1: Percent of Overall Customer Satisfaction

Chart 1.1.2: Overall Customer Satisfaction with Phone Contact MDOT-Wide



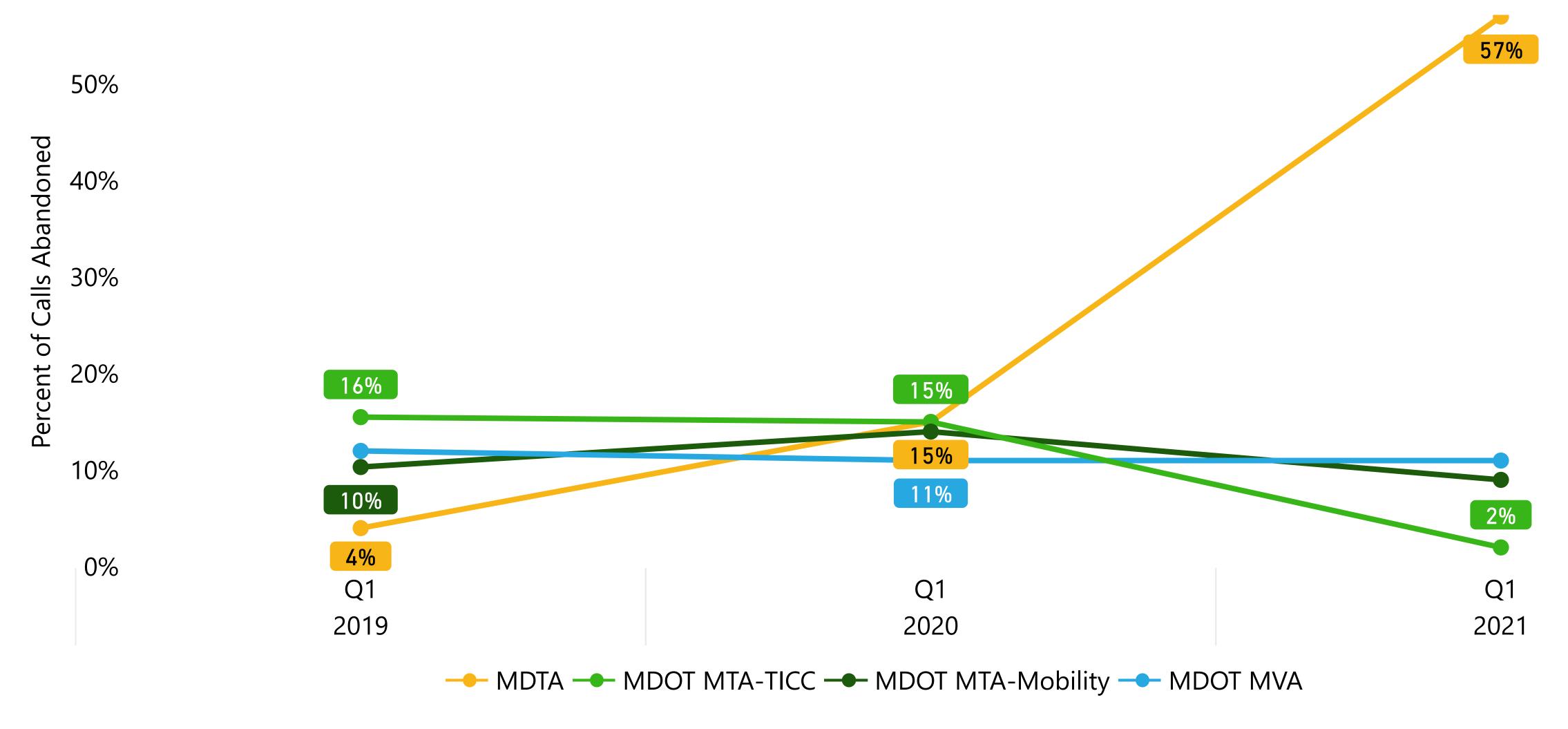
PM#1.1: Percent of Overall Customer Satisfaction

Chart 1.1.3: Overall Customer Satisfaction with Online Services MDOT-Wide



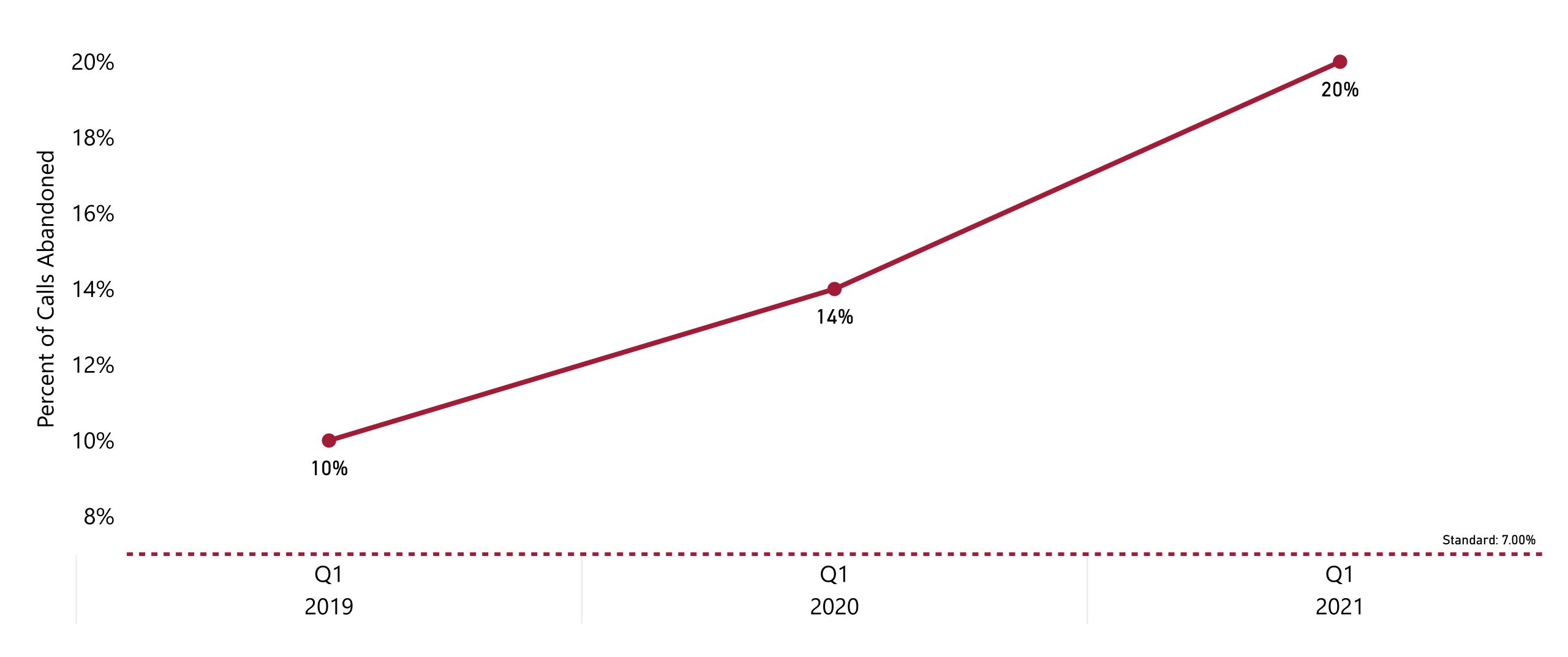
PM#1.3: Customer Satisfaction with Receiving Goods and Services

Chart 1.3A.1: Percent of Calls Abandoned at MDOT Call Centers

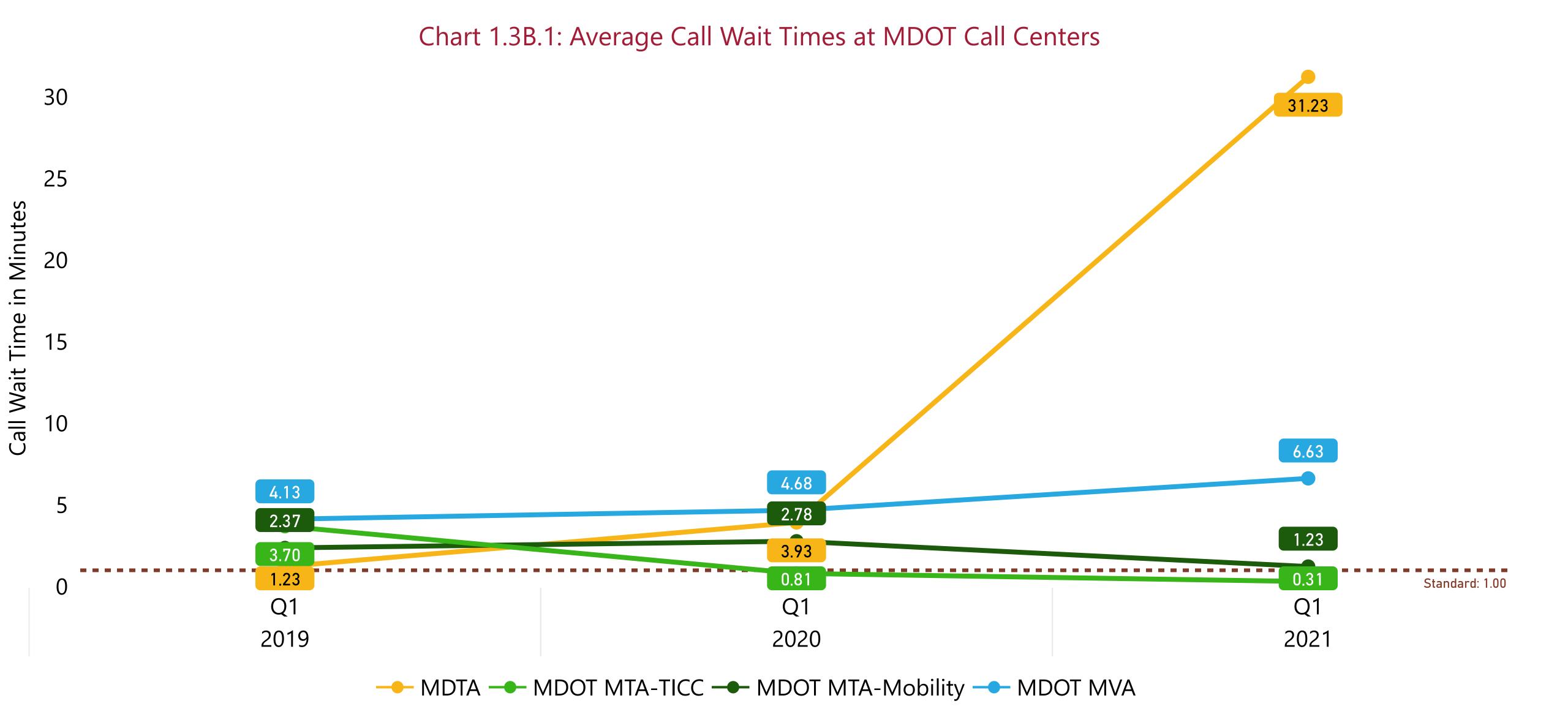


PM#1.3: Customer Satisfaction with Receiving Goods and Services

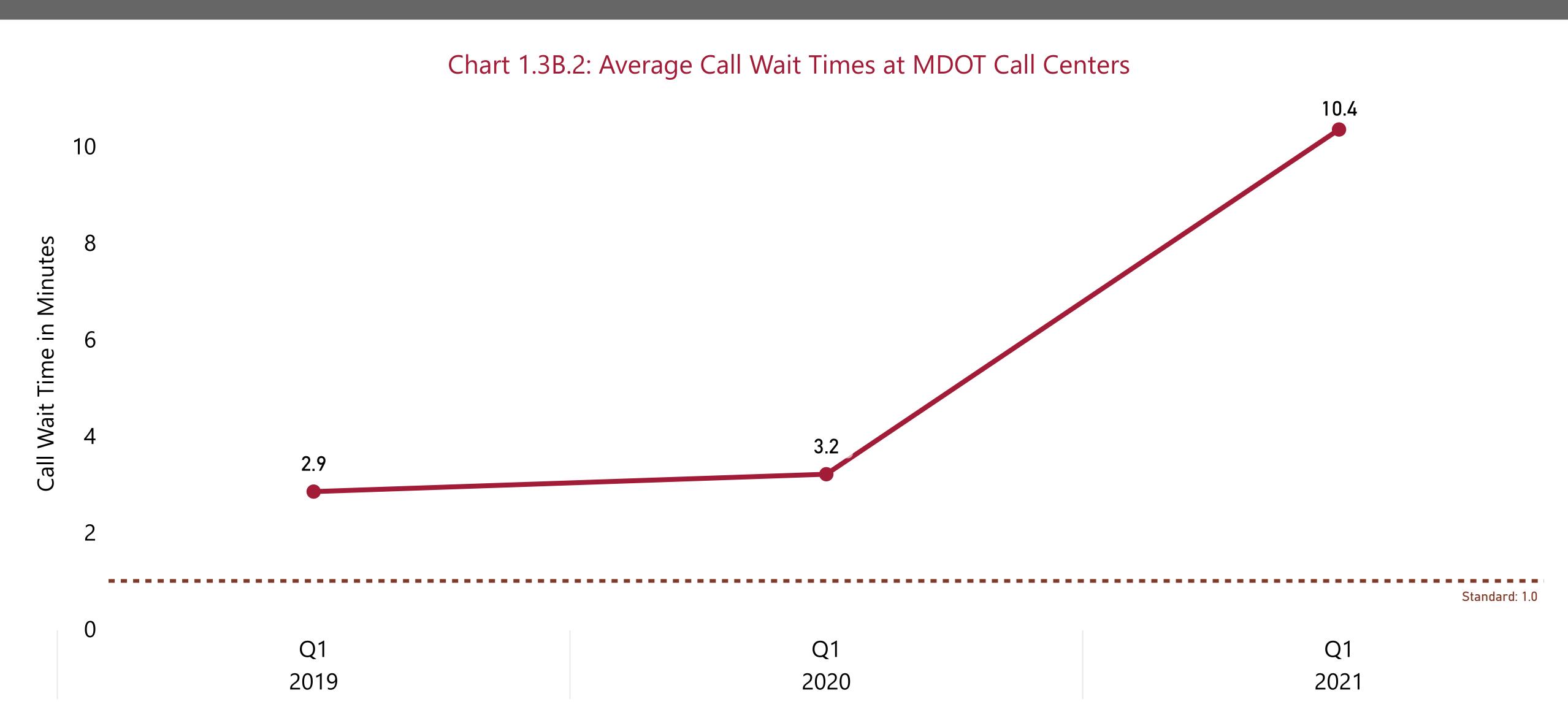




PM#1.3: Customer Satisfaction with Receiving Goods and Services



PM#1.3: Customer Satisfaction with Receiving Goods and Services



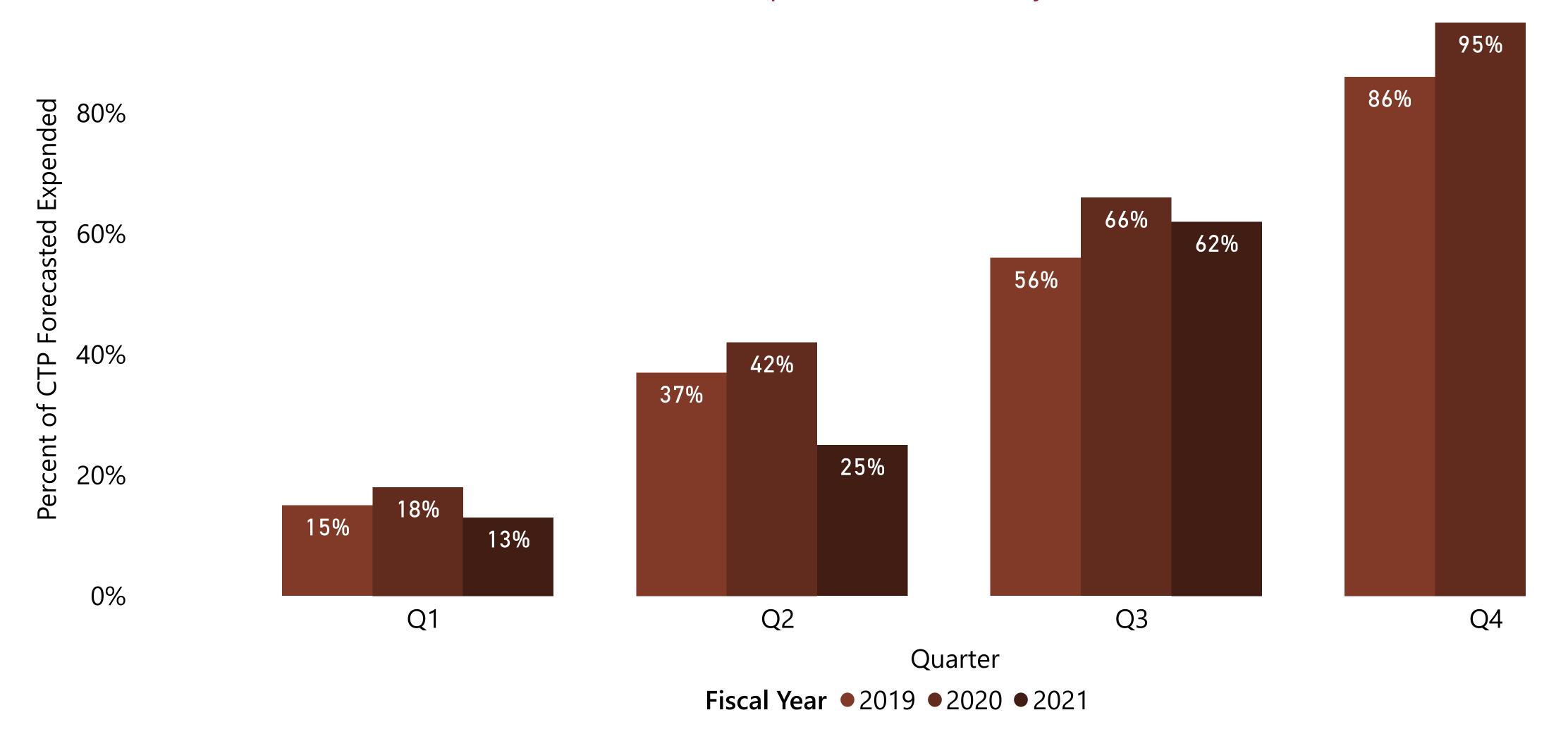


TANGIBLE RESULT #2

USE RESOURCES WISELY

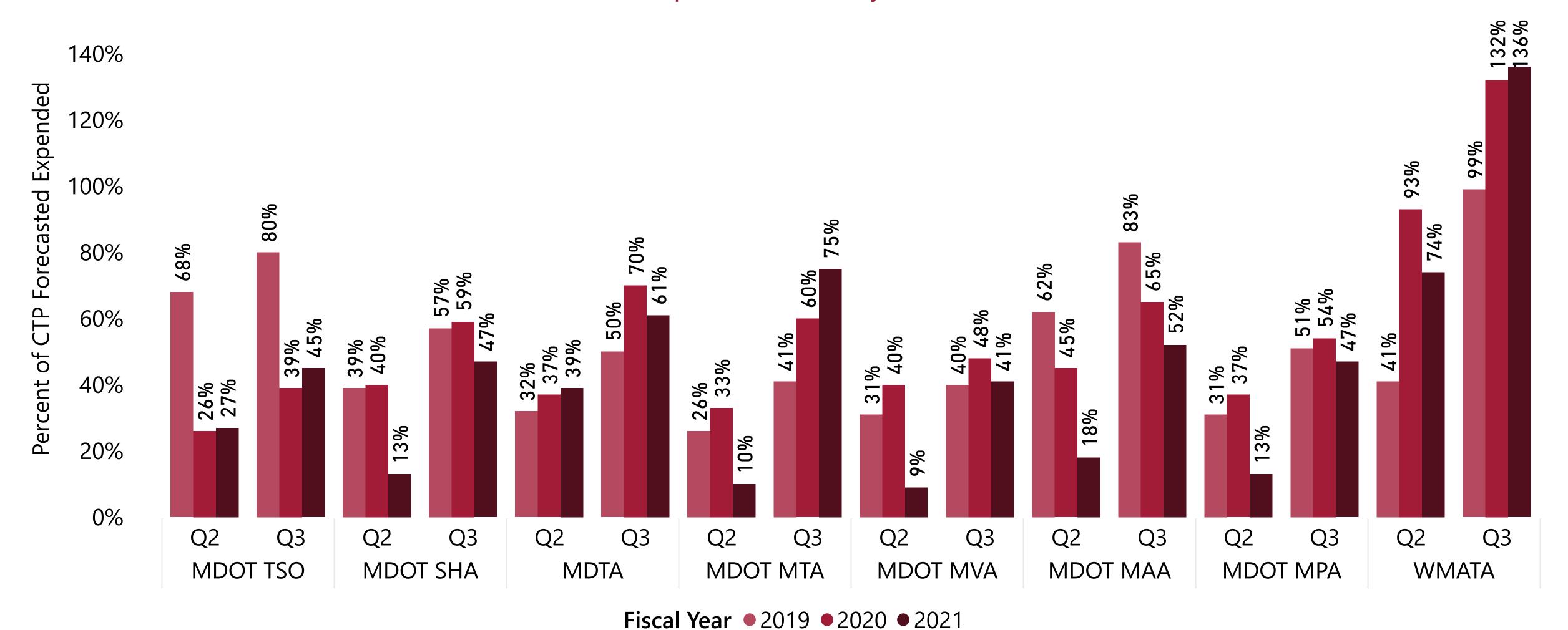
PM#2.1: Percent of Capital Dollars Spent As Programmed

Chart 2.1.1: 3-Year Expenditure Rate Analysis (Federal & State)



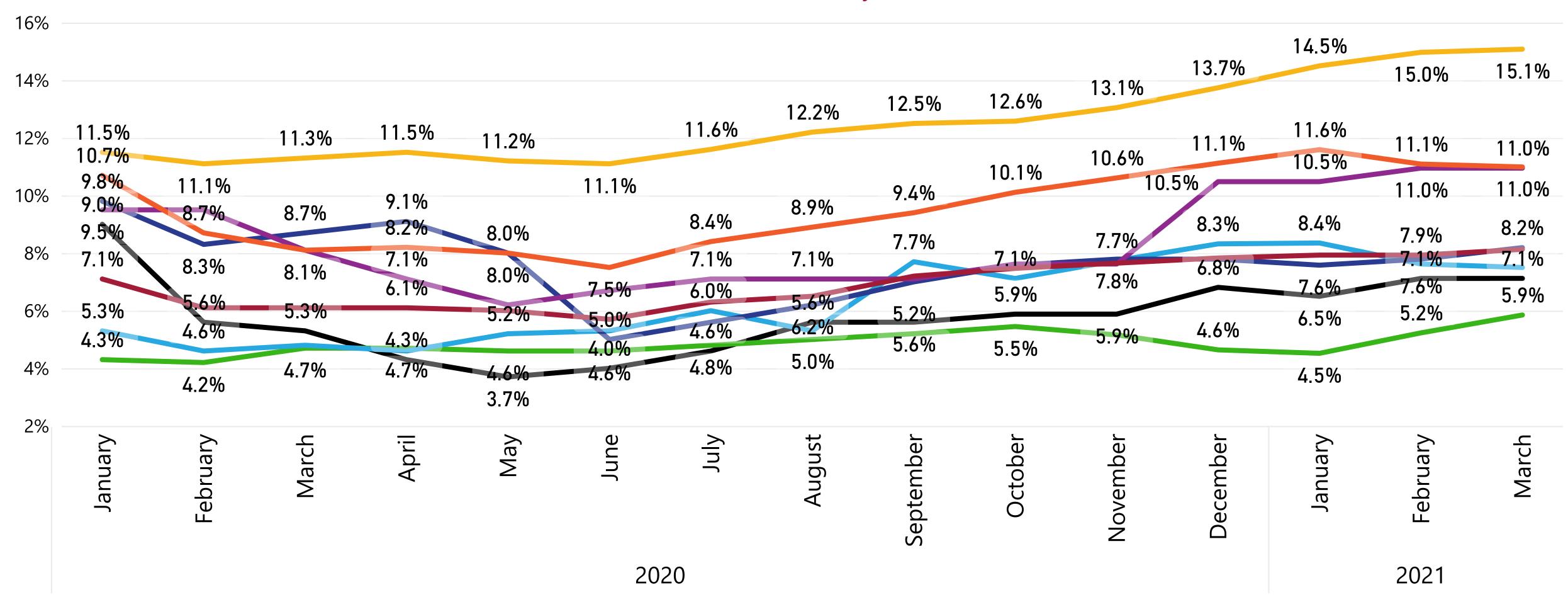
PM#2.1: Percent of Capital Dollars Spent As Programmed

Chart 2.1.2: 3-Year Expenditure Rate by TBU (State/Federal/Toll)



PM#2.4: Vacancy Rate

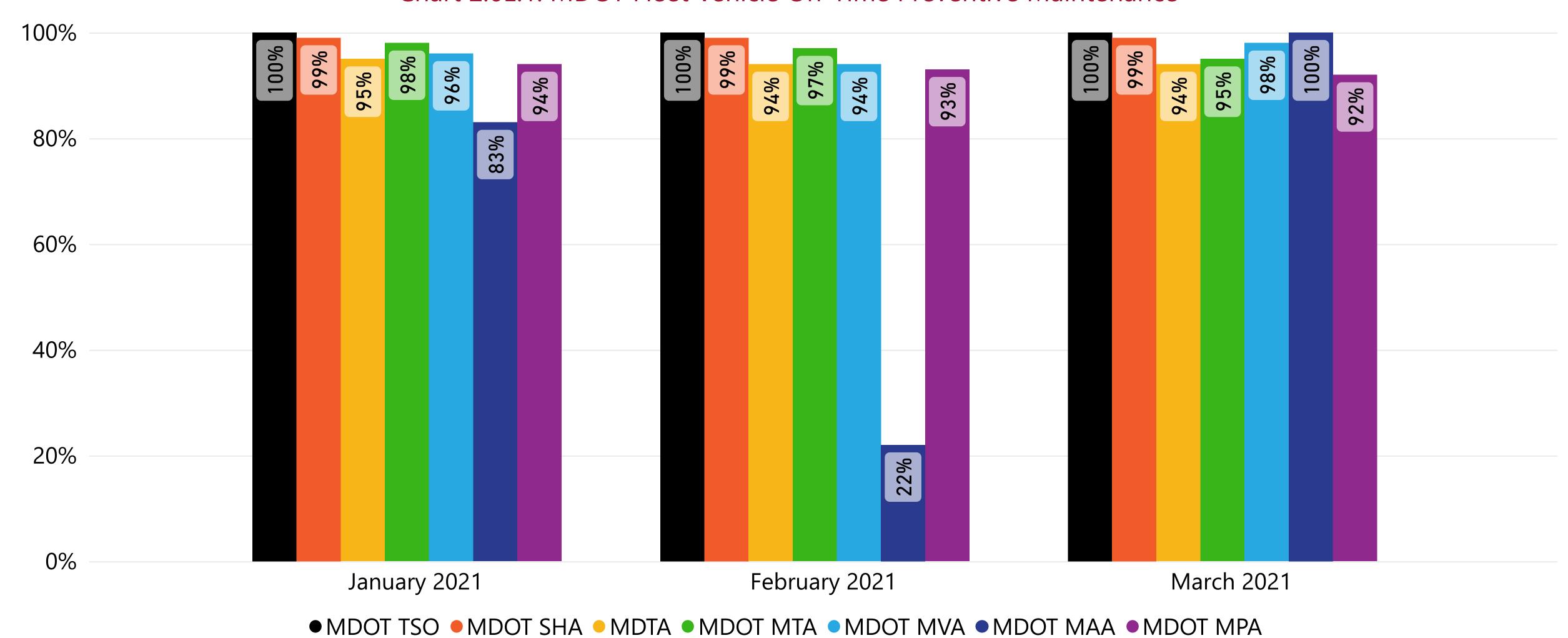
Chart 2.4.3: Vacancy Rate



● MDOT TSO ● MDOT SHA ● MDTA ● MDOT MTA ● MDOT MVA ● MDOT MAA ● MDOT MPA ● MDOT-Wide

PM#2.6: Managing Capital Assets

Chart 2.6E.1: MDOT Fleet Vehicle On-Time Preventive Maintenance



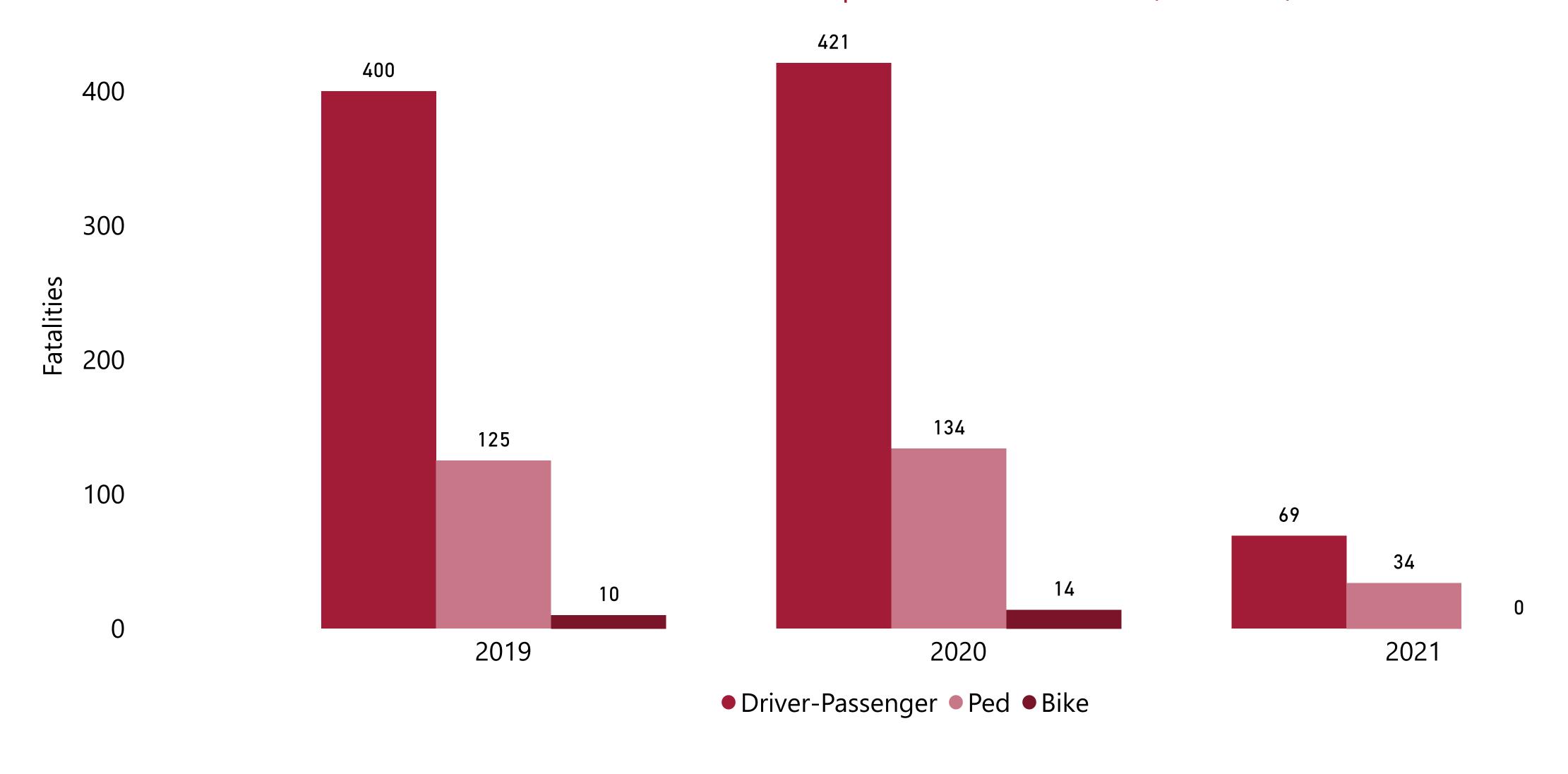


TANGIBLE RESULT #3

PROVIDE A SAFE AND SECURE TRANSPORTATION INFRASTRUCTURE

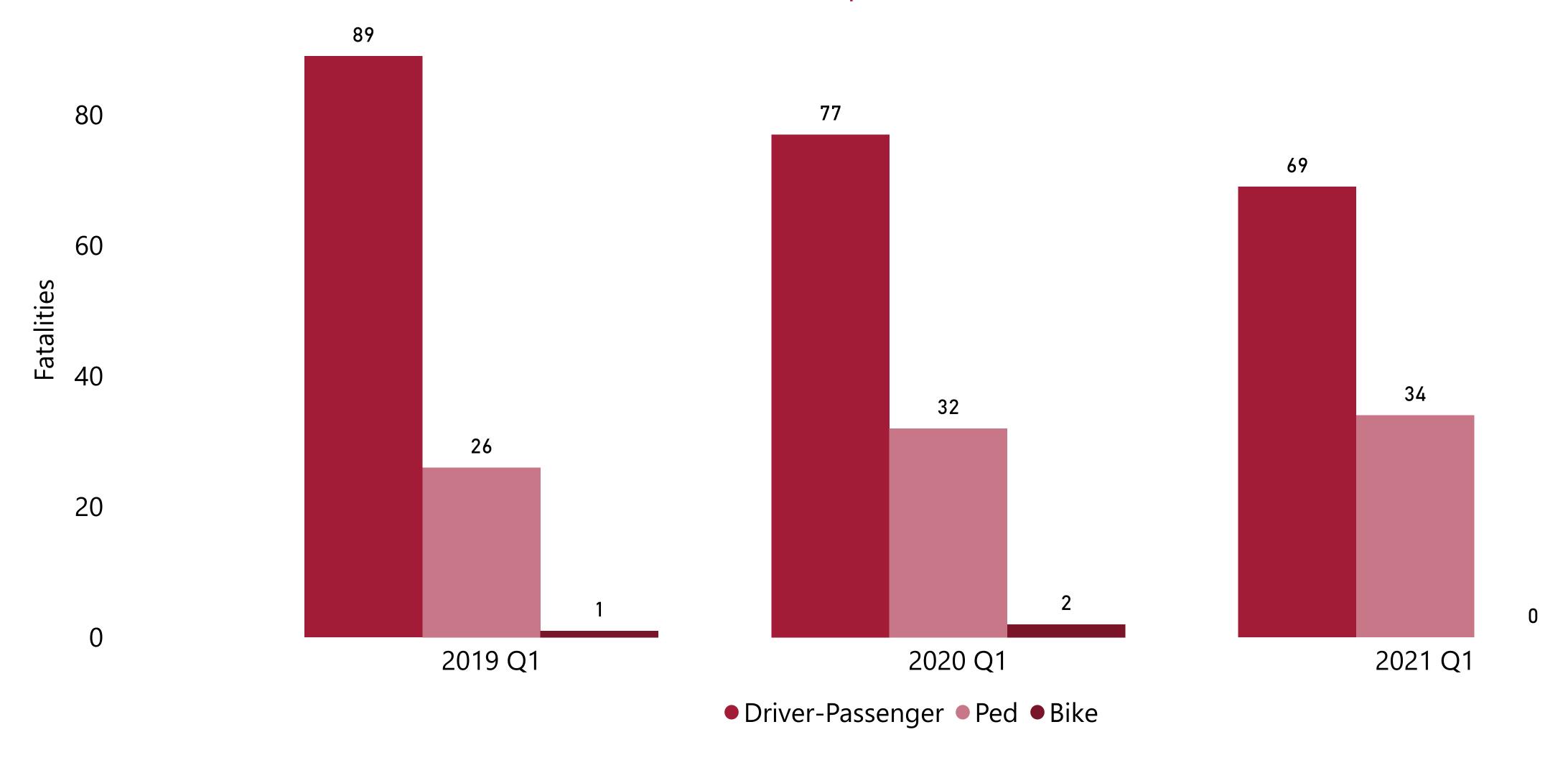
PM#3.2: Number of Traffic Related Fatalities on All Roads

Chart 3.2.1: Annual Comparison of All Fatalities (2021 YTD)



PM#3.2: Number of Traffic Related Fatalities on All Roads

Chart 3.2.2: Comparison of Fatalities for Q1



PM#3.2: Number of Traffic Related Fatalities on All Roads

2019

60,136 700 60,000 51,371 600 50,000 500 147 128 40,000 Fatalities 400 30,000 184 160 300 20,000 200 131 12,577 127 10,000 100 116 111 103

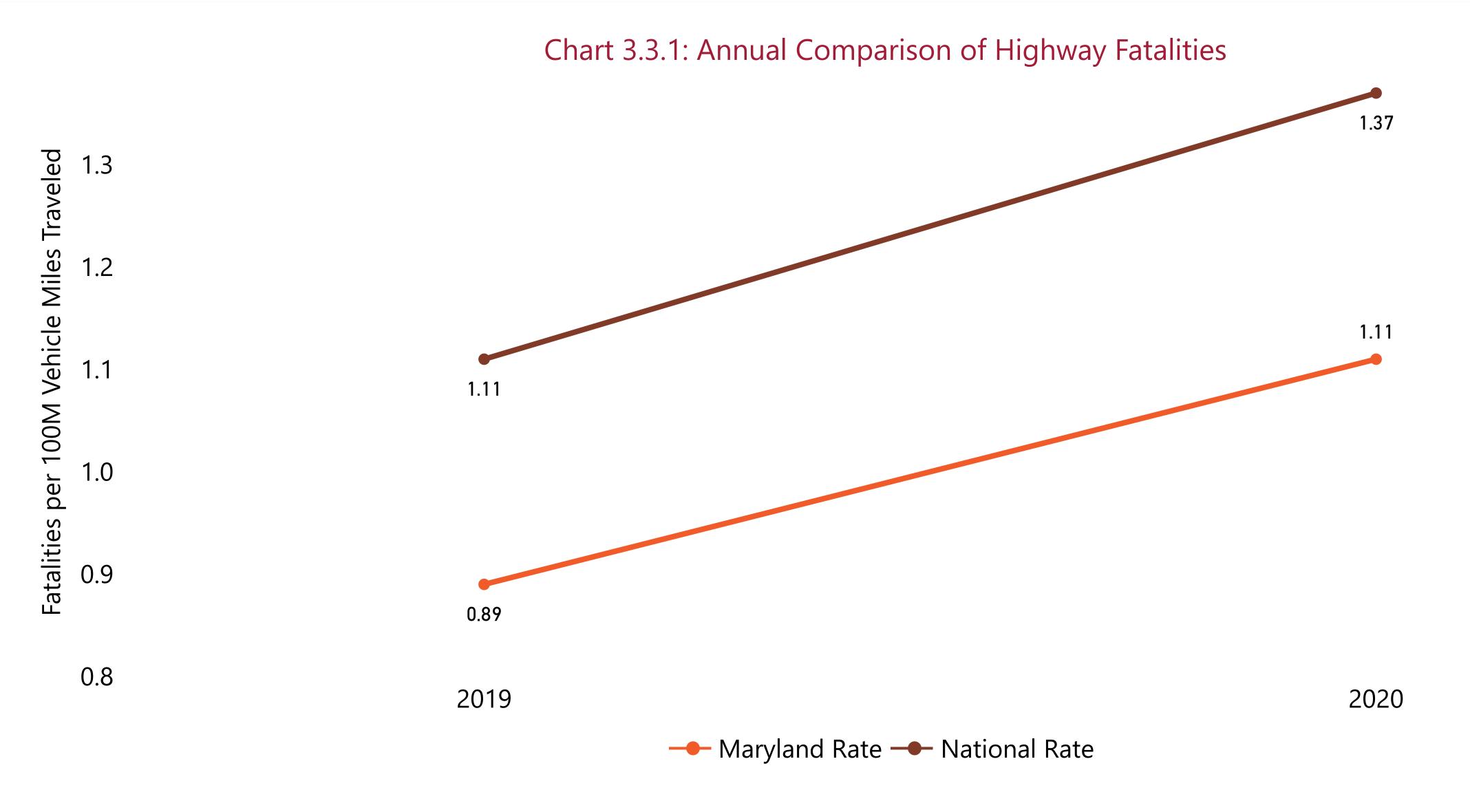
2020

• Q1 • Q2 • Q3 • Q4 --- ∨MT

2021

Chart 3.2.3: Annual Comparison of All Fatalities

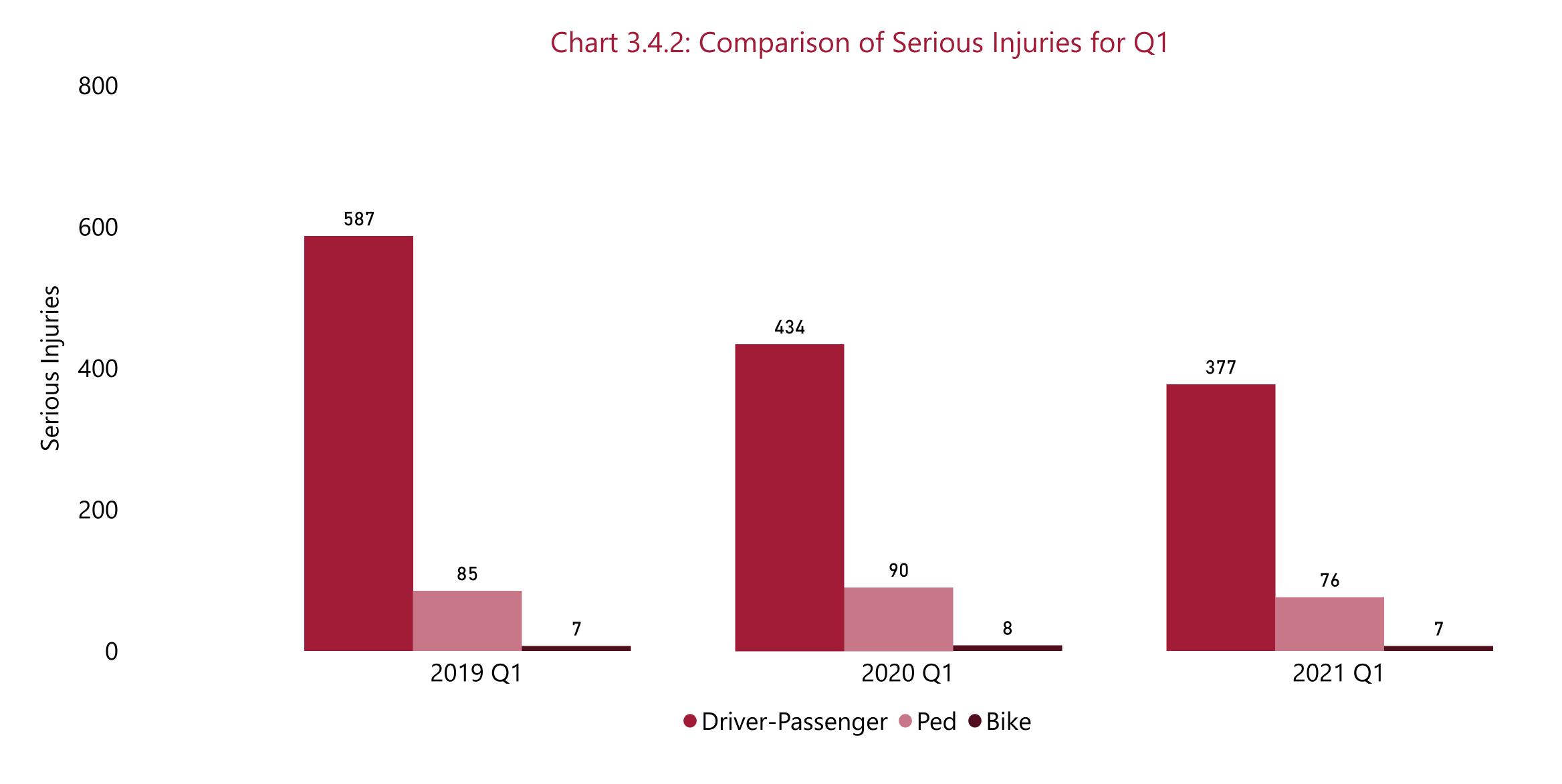
PM#3.3: Rate of Traffic Related Fatalities on Highways



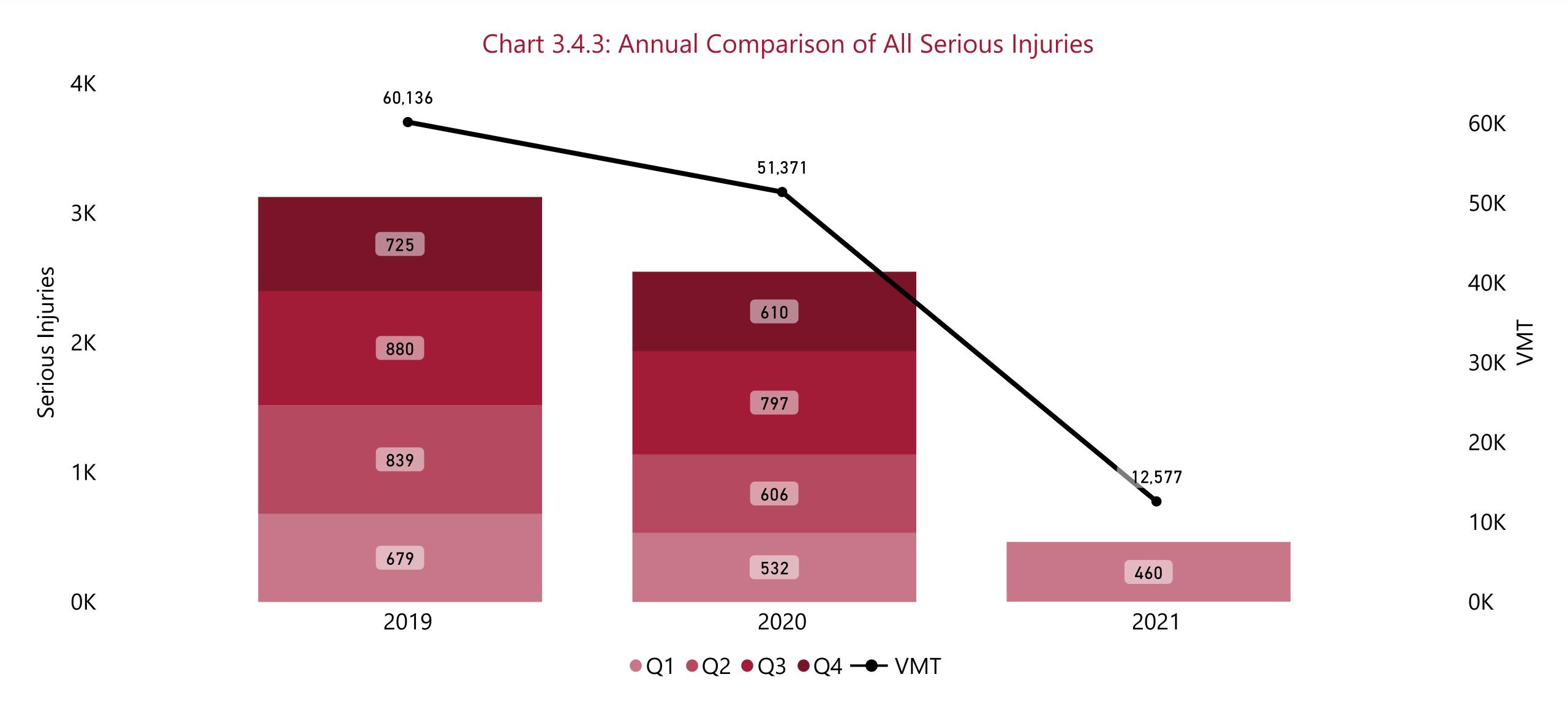
PM#3.4: Number of Traffic Related Serious Injuries on All Roads

Chart 3.4.1: Annual Comparison of All Serious Injuries (2021 YTD) 3,000 2,588 2,500 2,127 2,000 Serious Injuries 1,500 1,000 455 500 377 354 80 76 2019 2020 2021 Driver-PassengerPedBike

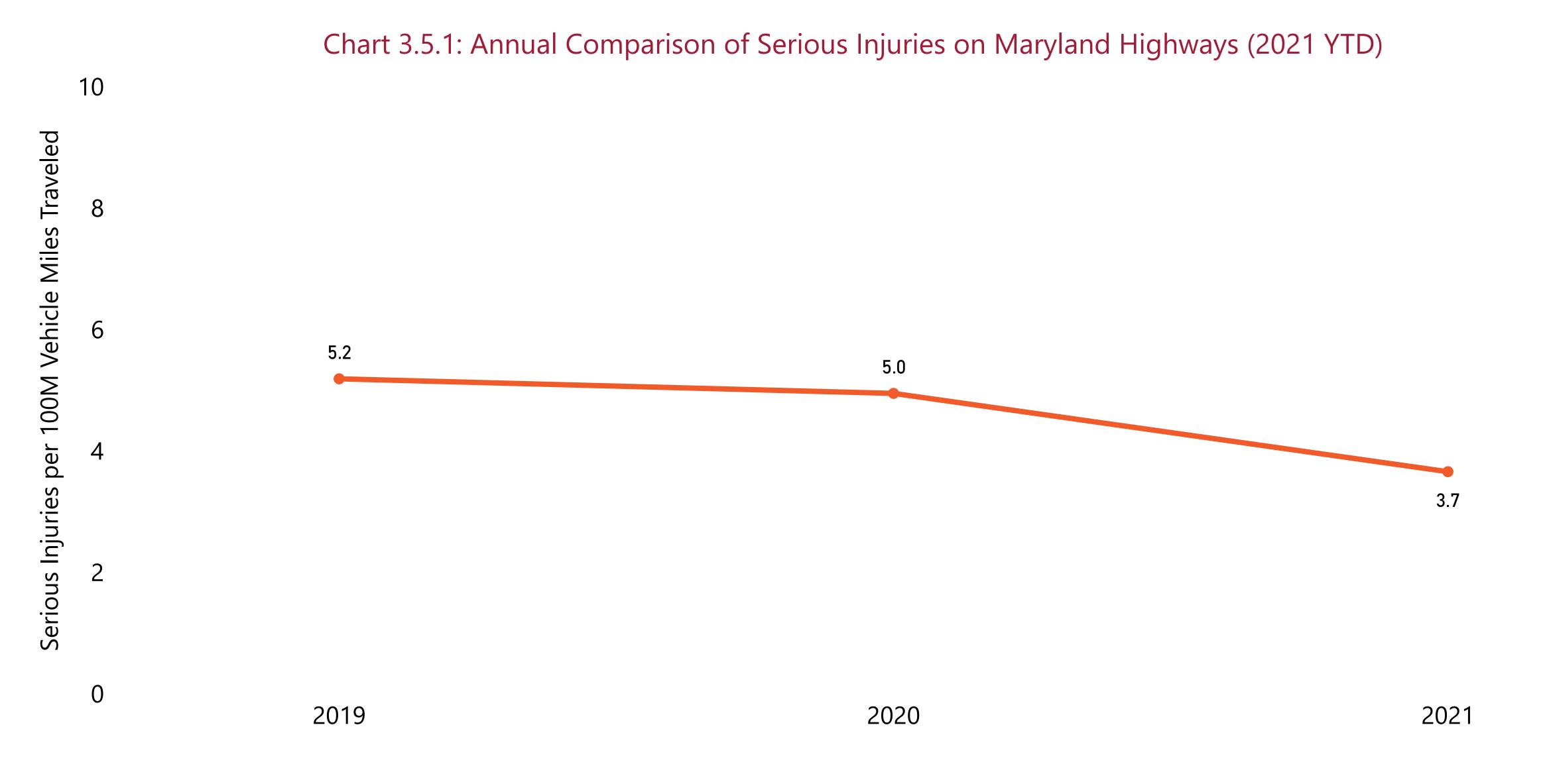
PM#3.4: Number of Traffic Related Serious Injuries on All Roads



PM#3.4: Number of Traffic Related Serious Injuries on All Roads



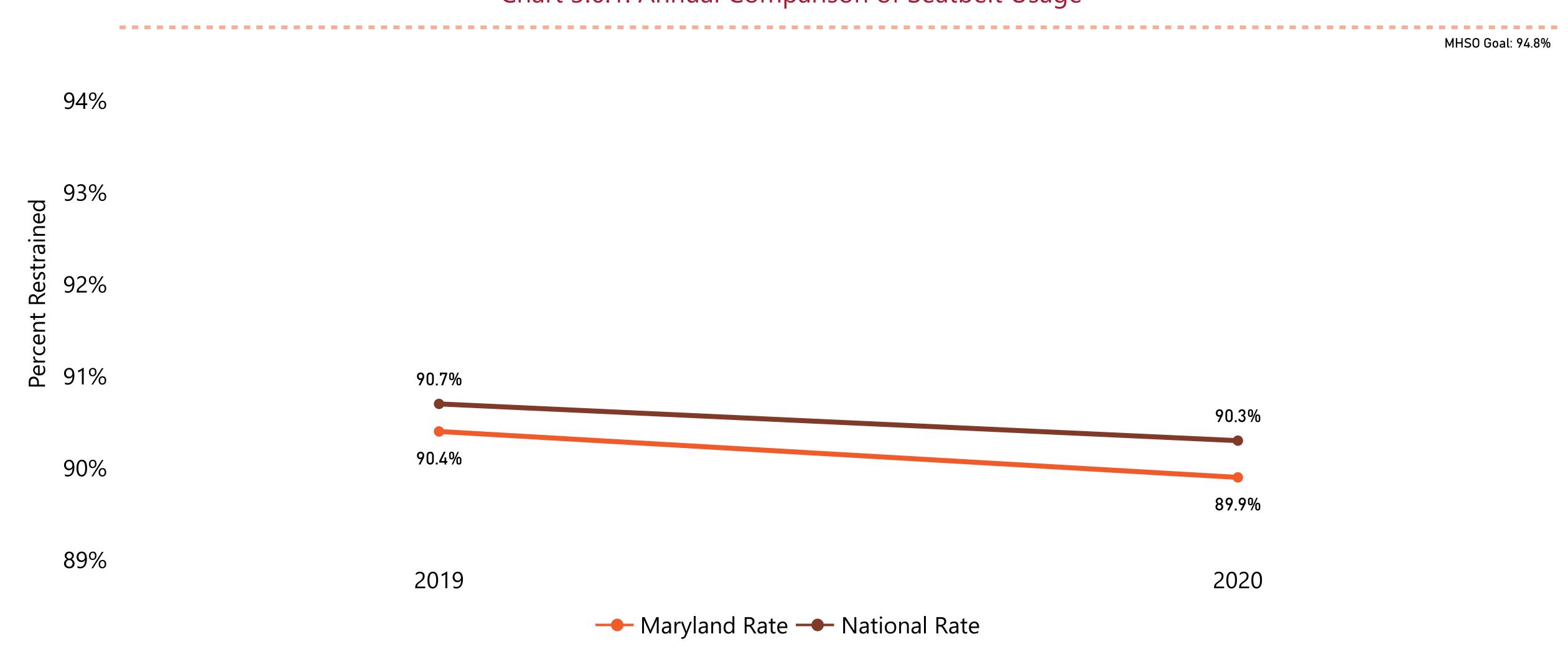
PM#3.5: Rate of Traffic Related Serious Injuries on Highways



TR#3: PROVIDE A SAFE AND SECURE TRANSPORTATION INFRASTRUCTURE

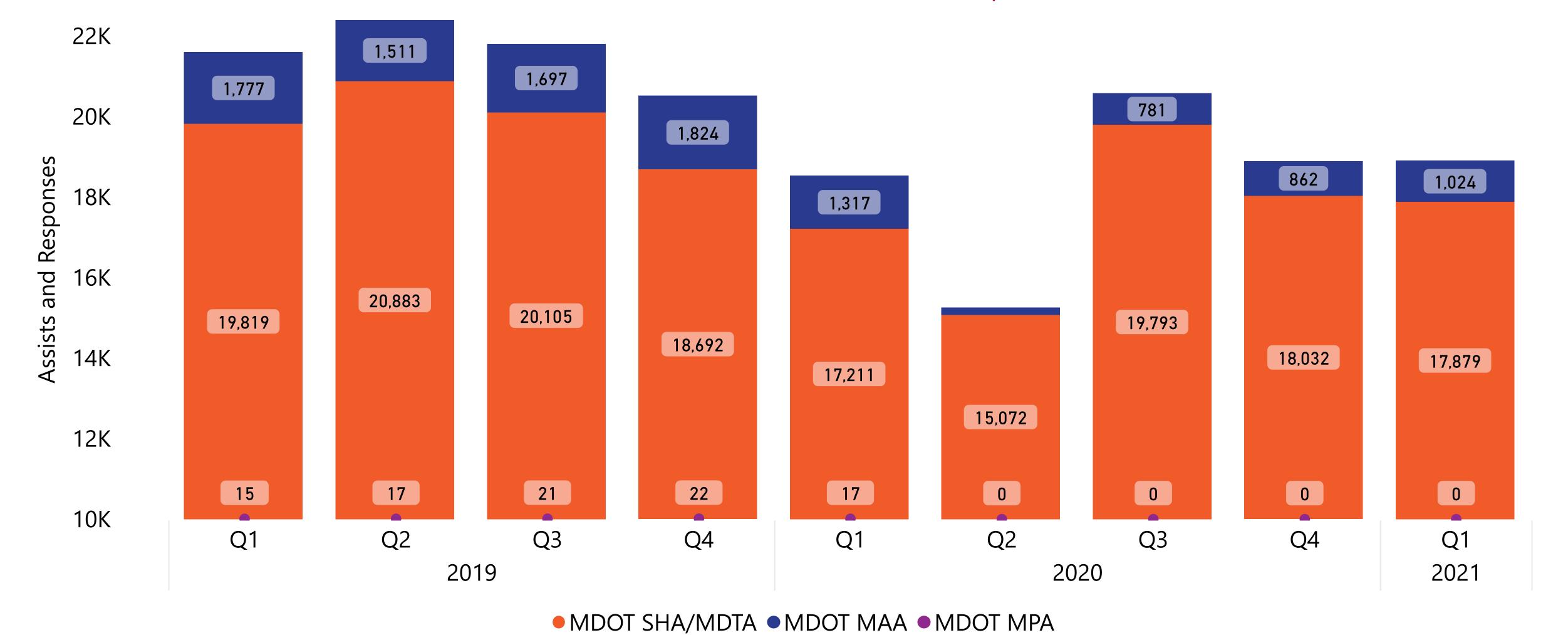
PM#3.6: Rate of Seatbelt Usage in Maryland

Chart 3.6.1: Annual Comparison of Seatbelt Usage

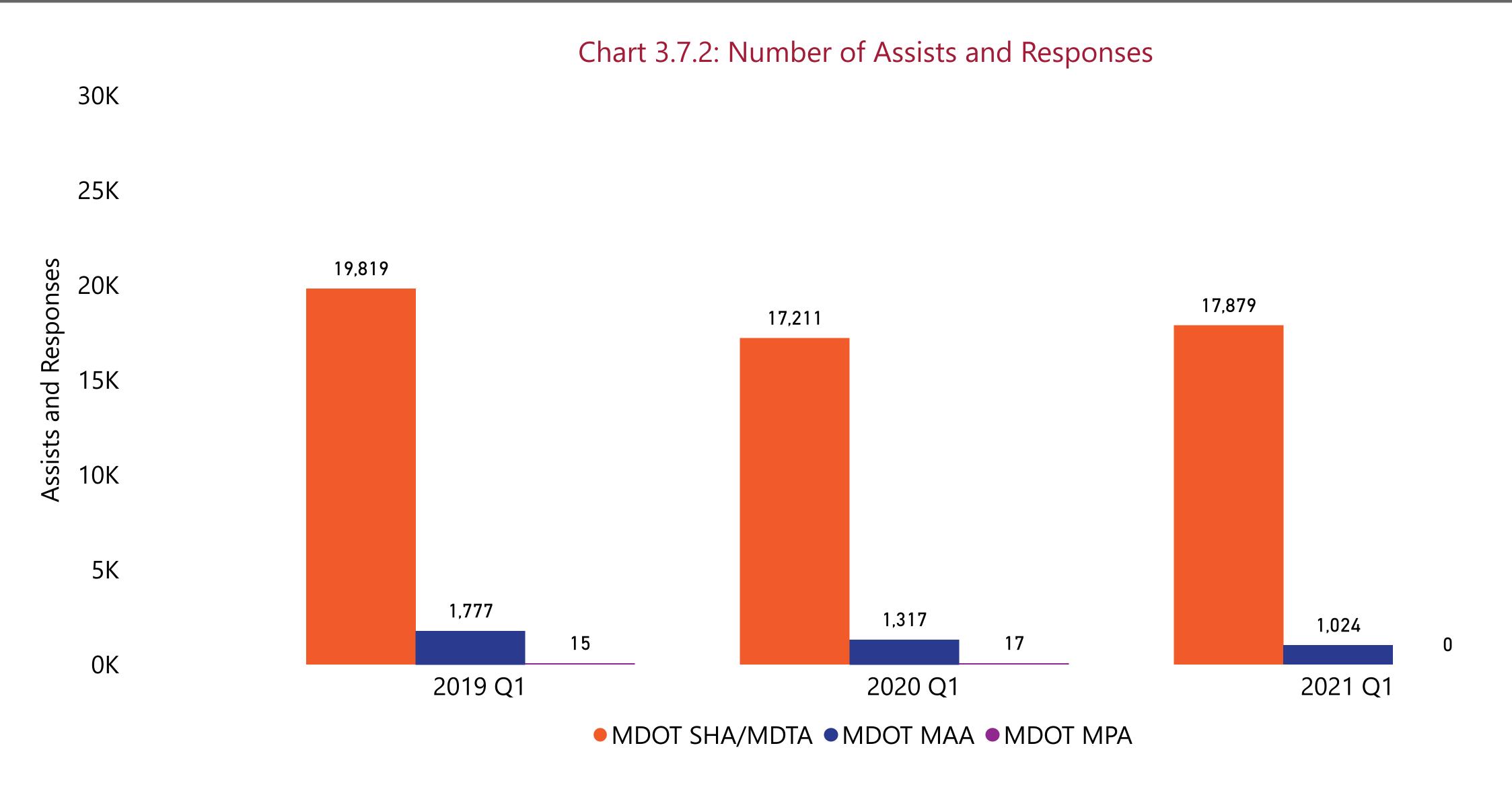


PM#3.7: Travelers Assisted by MDOT

Chart 3.7.1: Number of Assists and Responses



PM#3.7: Travelers Assisted by MDOT



PM#3.7: Travelers Assisted by MDOT

Chart 3.7.3: Roadway Assists by Type for Q1 2021

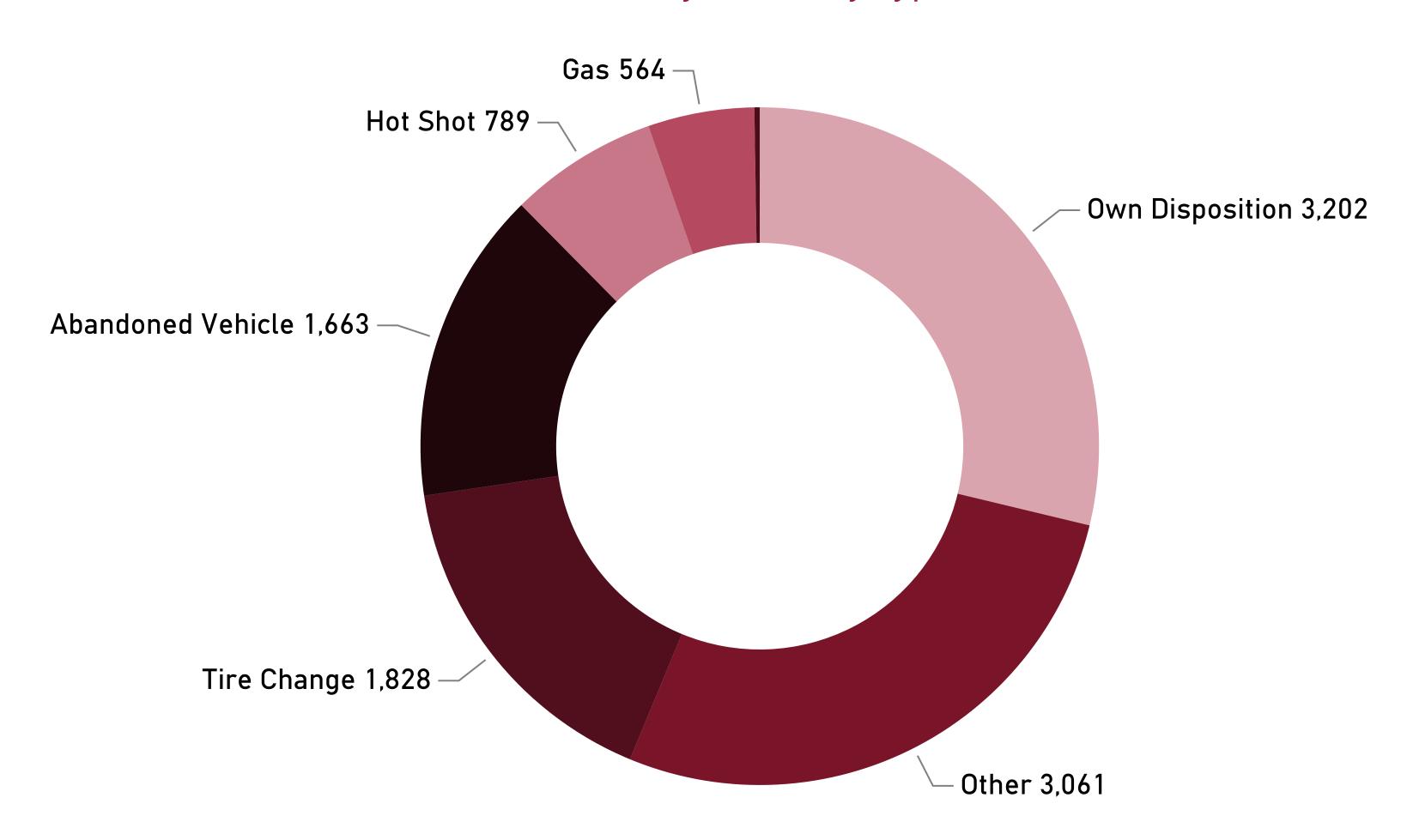
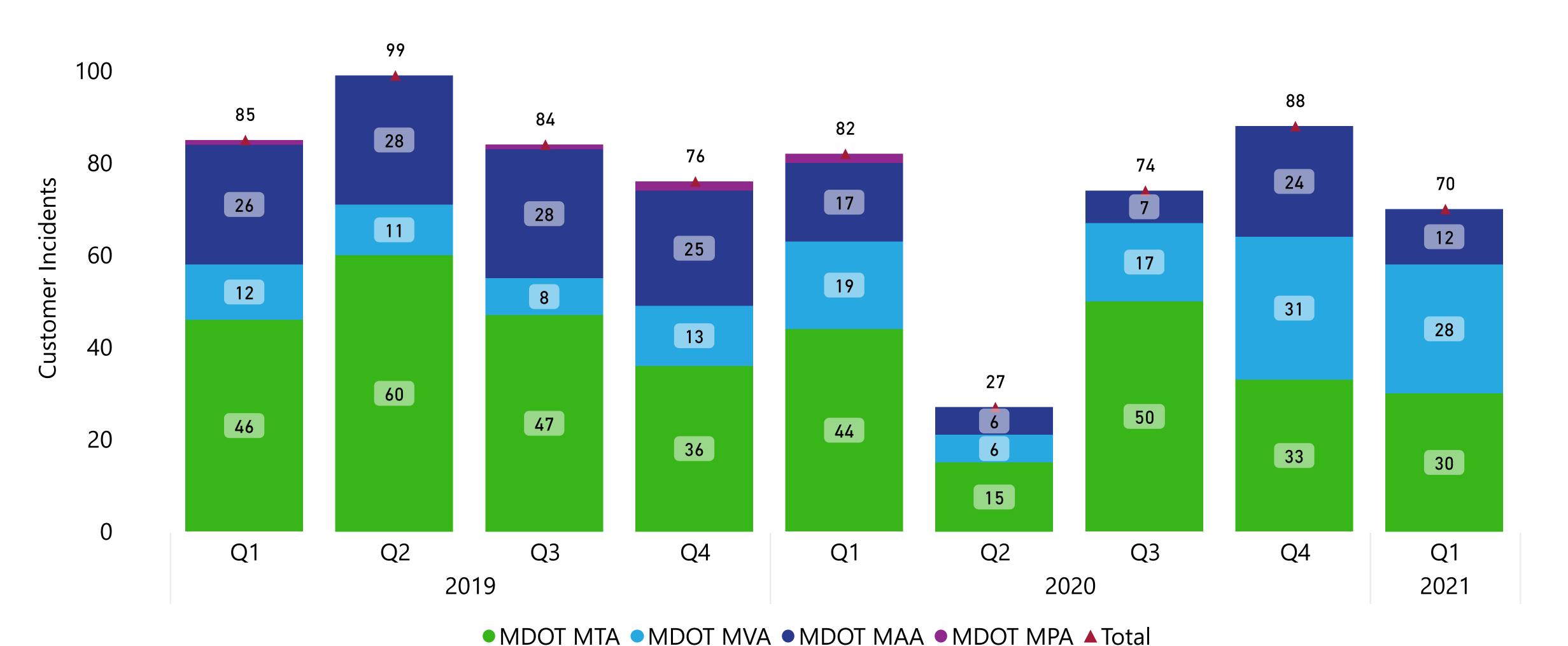
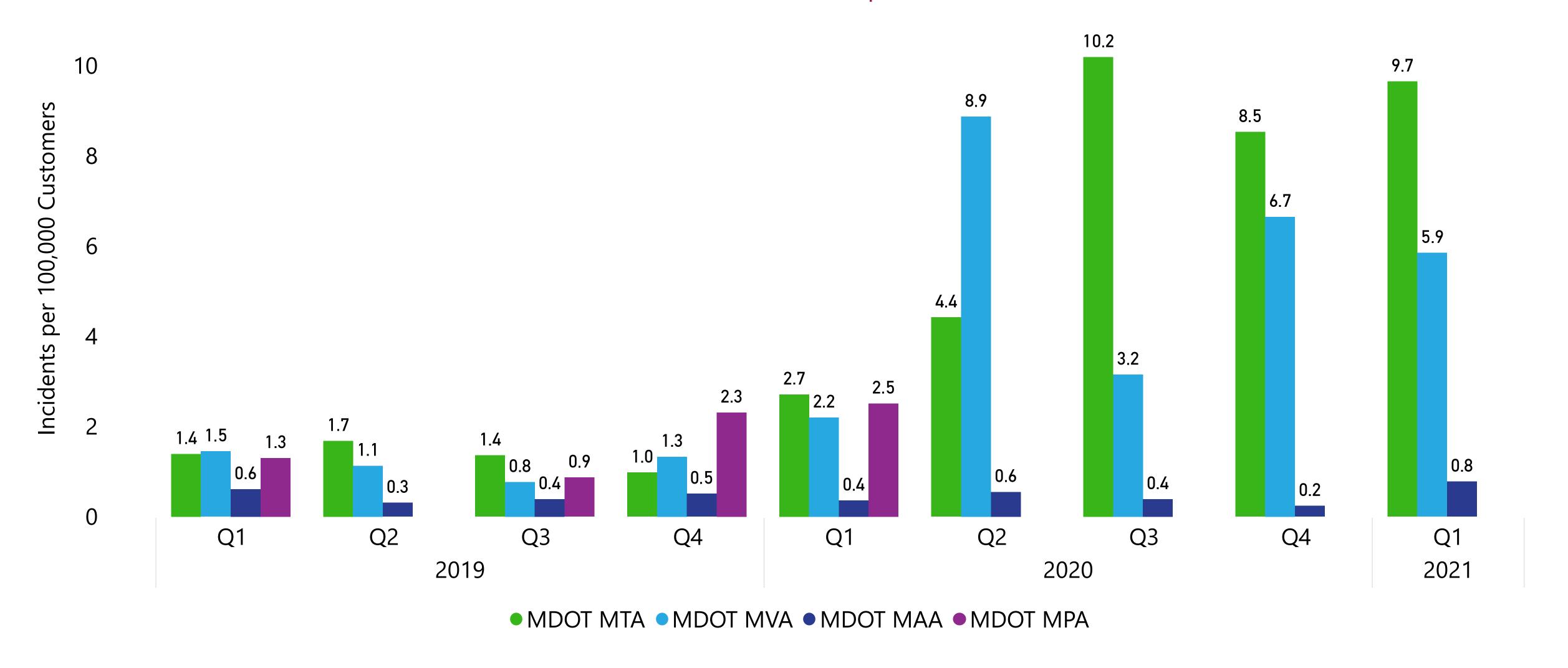


Chart 3.10.1: Number of Customer Incidents at MDOT Facilities



PM#3.10: Number of Customer Incidents at MDOT Facilities

Chart 3.10.2: Number of Incidents per 100,000 Customers



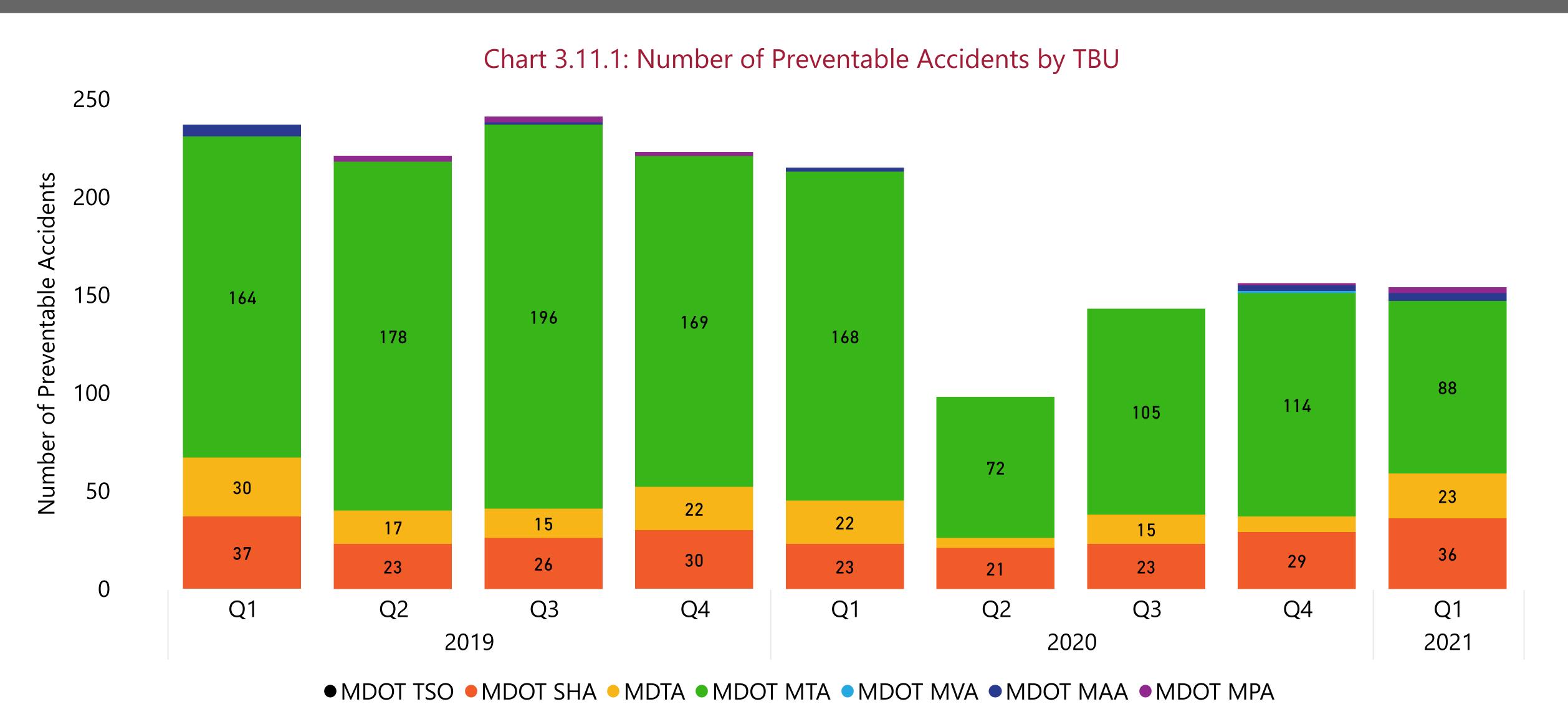


Chart 3.11.2: Number of Non-Preventable Accidents by TBU Number of Non-Preventable Accidents Q2 Q3 Q4 Q2 Q4 Q1 Q1 Q3 Q1 ● MDOT TSO ● MDOT SHA ● MDTA ● MDOT MTA ● MDOT MVA ● MDOT MAA ● MDOT MPA

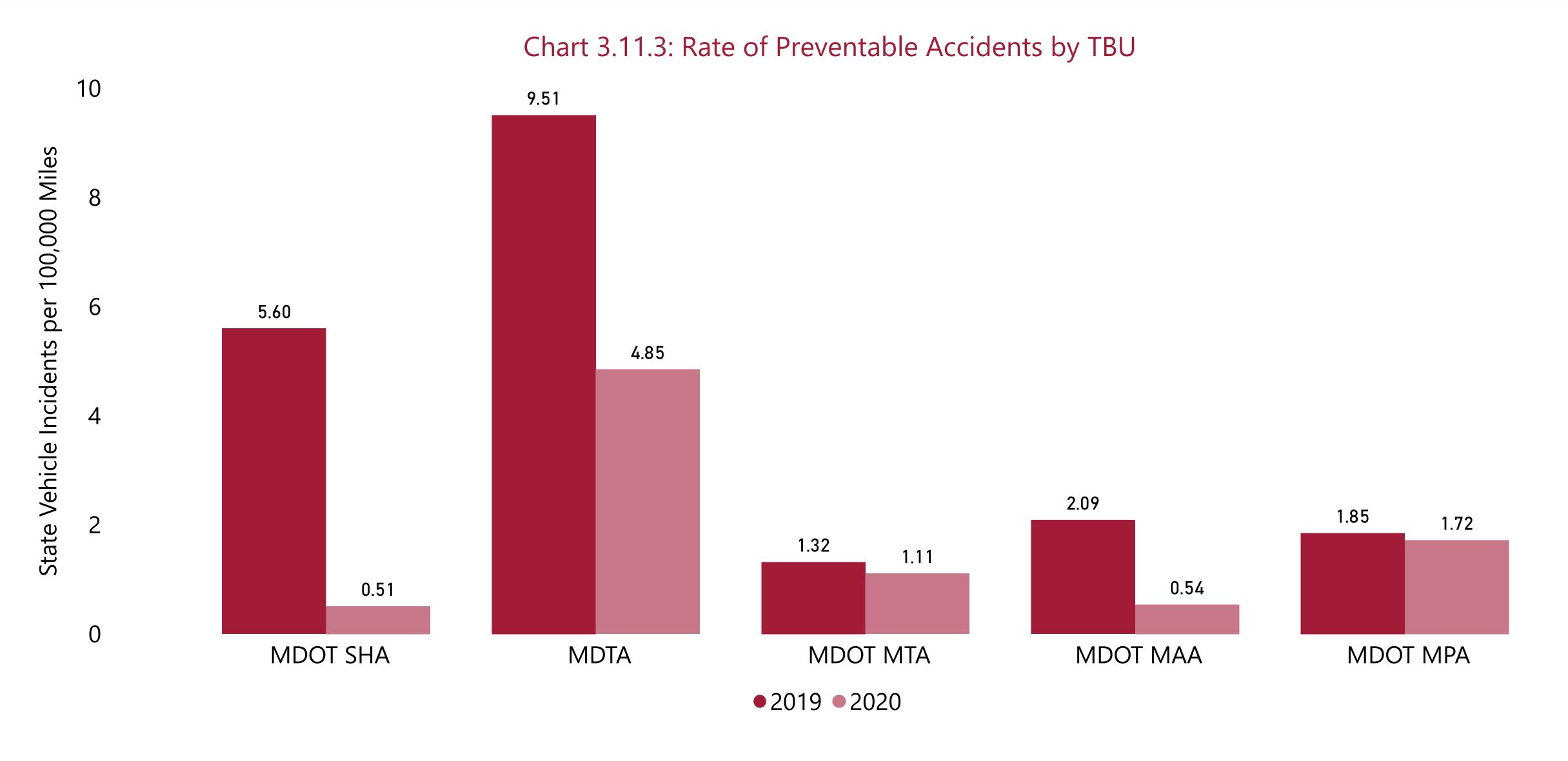
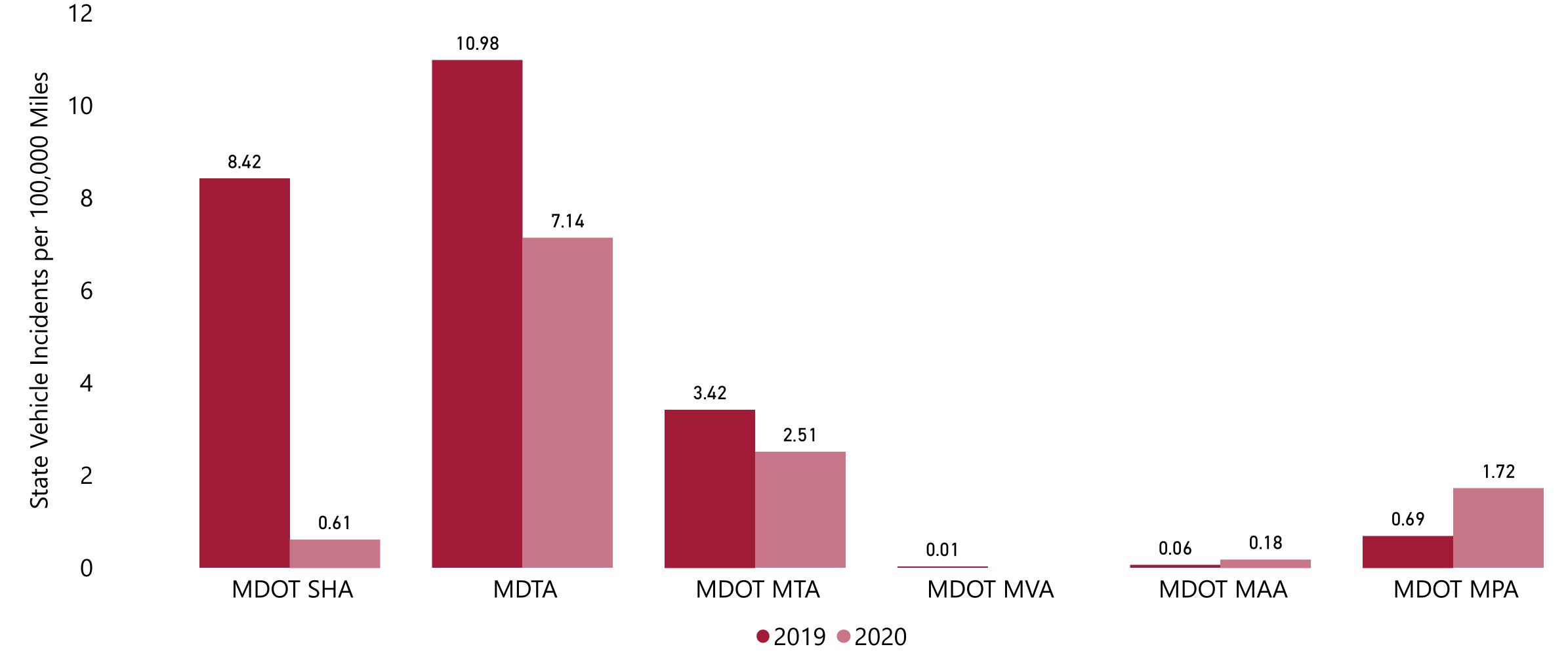


Chart 3.11.4: Rate of Non-Preventable Accidents by TBU

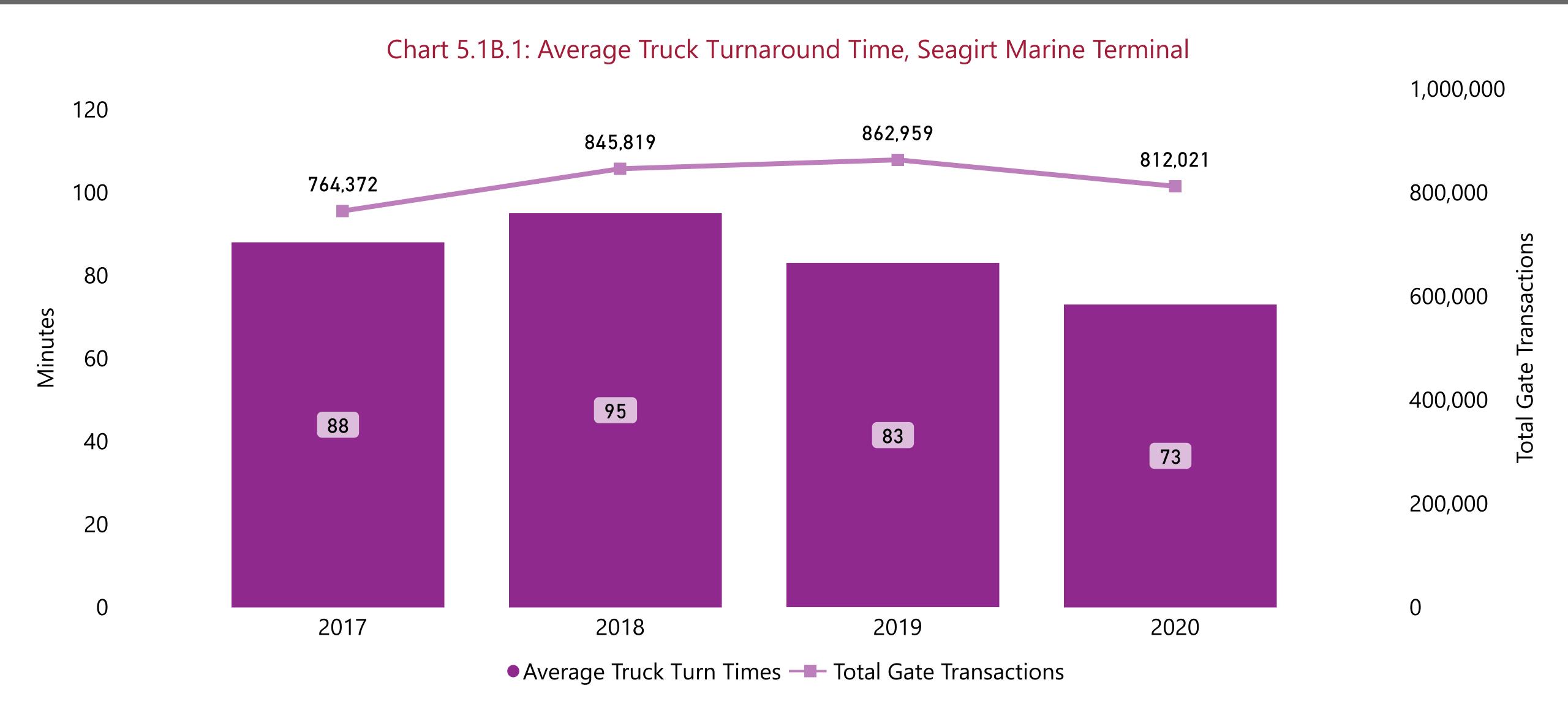




TANGIBLE RESULT #5

PROVIDE AN EFFICIENT, WELL-CONNECTED TRANSPORTATION EXPERIENCE

PM#5.1: Reliability of the Transportation Experience



PM#5.1: Reliability of the Transportation Experience

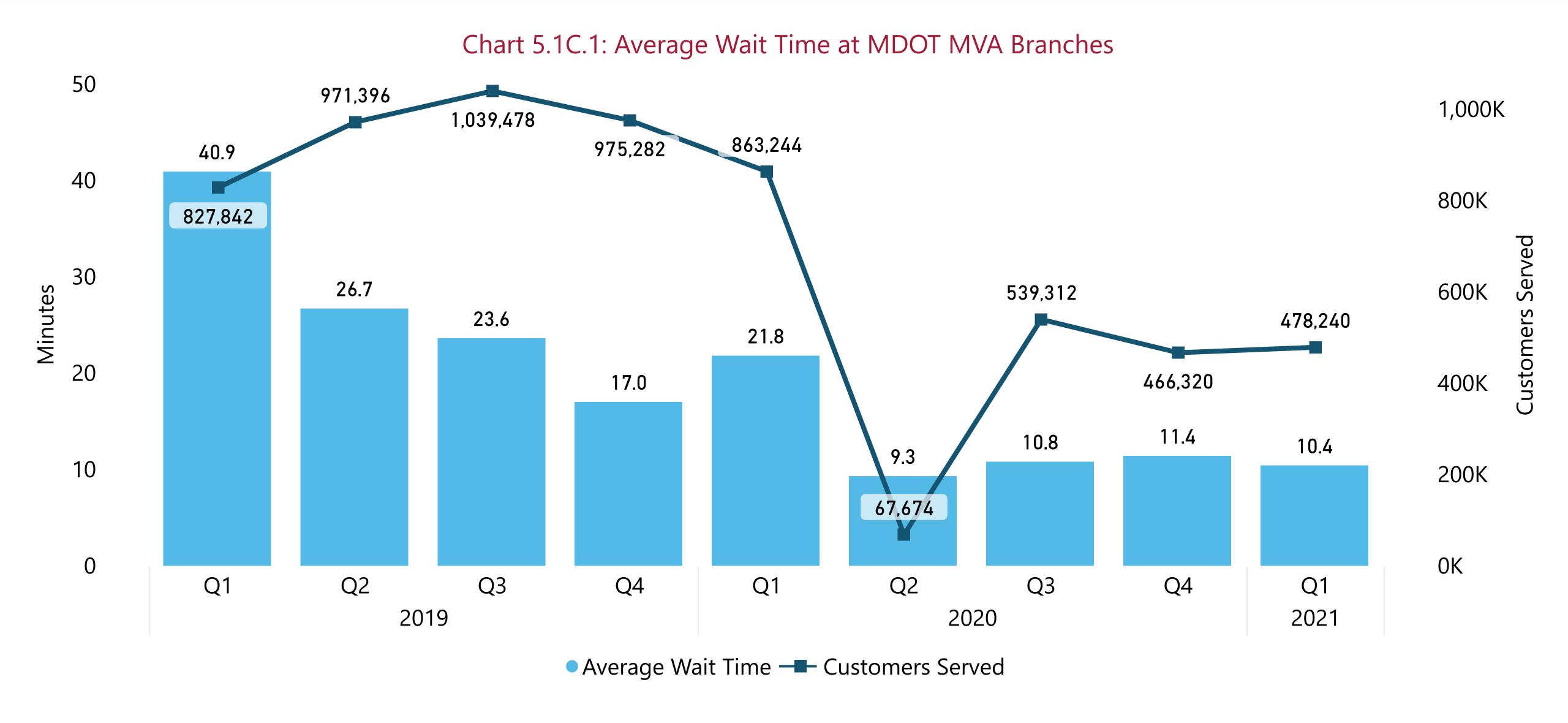


Chart 5.1D.1: On-Time Performance of MDOT MTA Commuter Bus & MDOT MAA Ground Transport

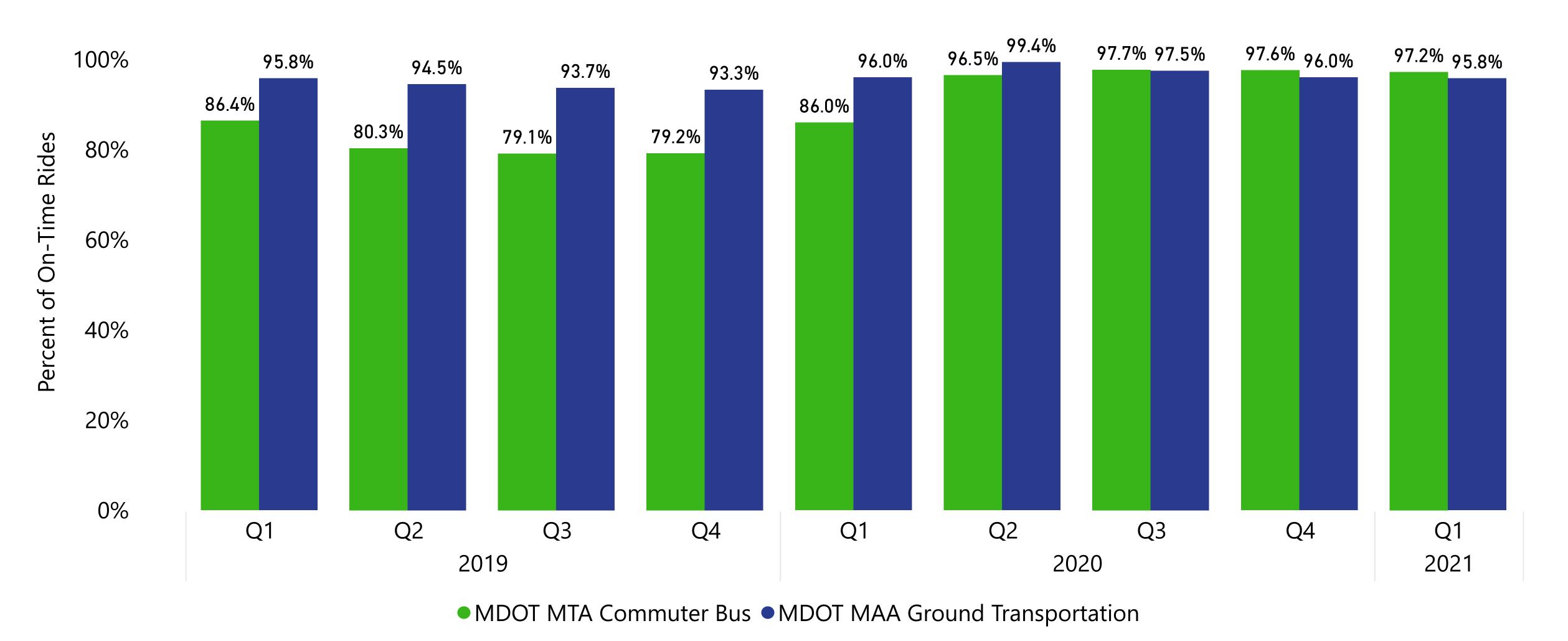


Chart 5.1D.2: On-Time Performance of MDOT MTA SubwayLink, Light RailLink, & MARC

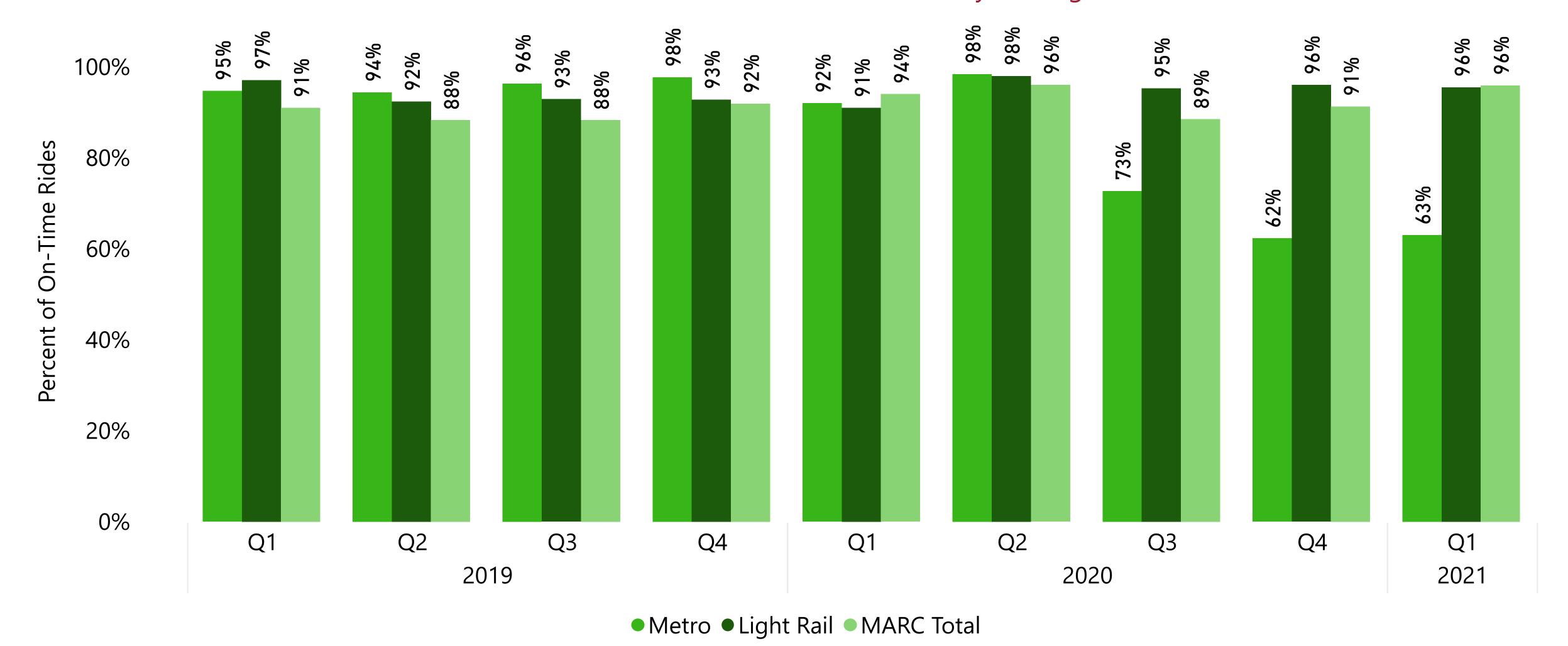


Chart 5.1D.3: On-Time Performance of MDOT MTA Paratransit

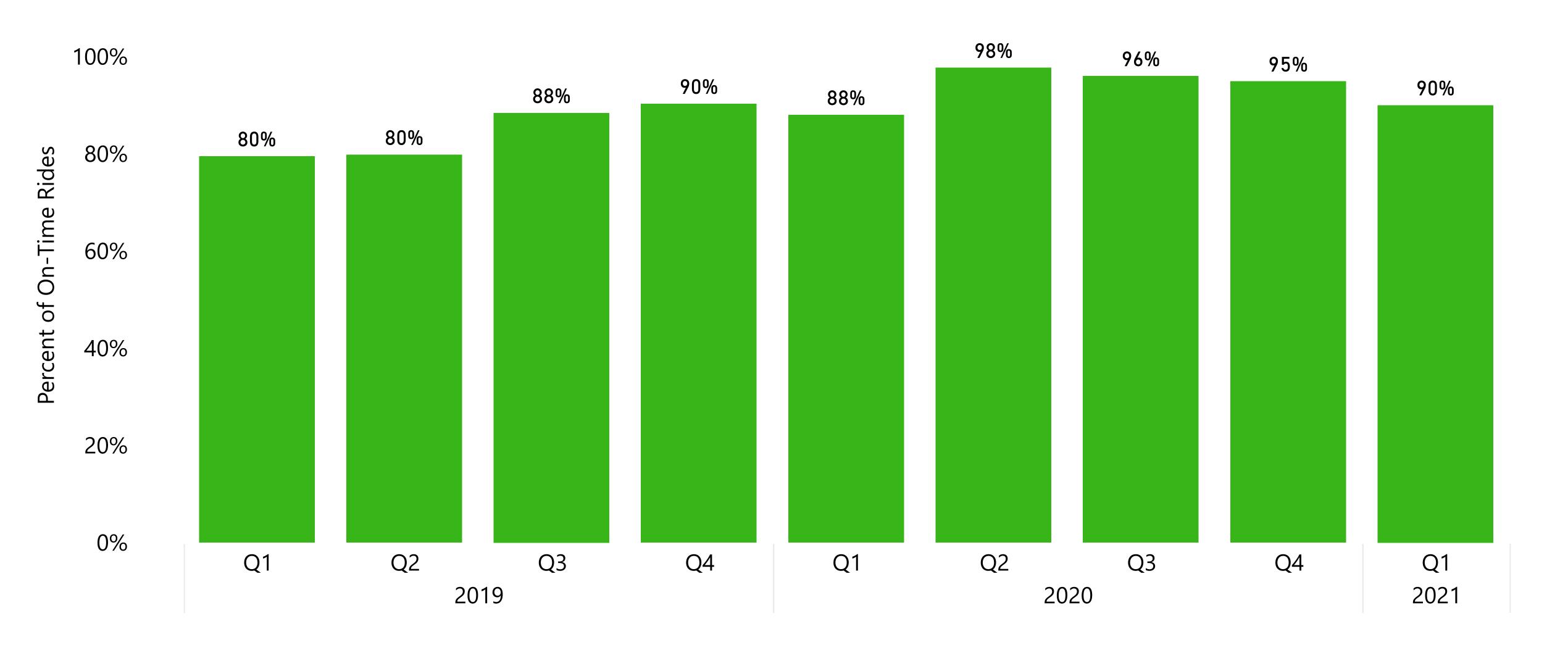
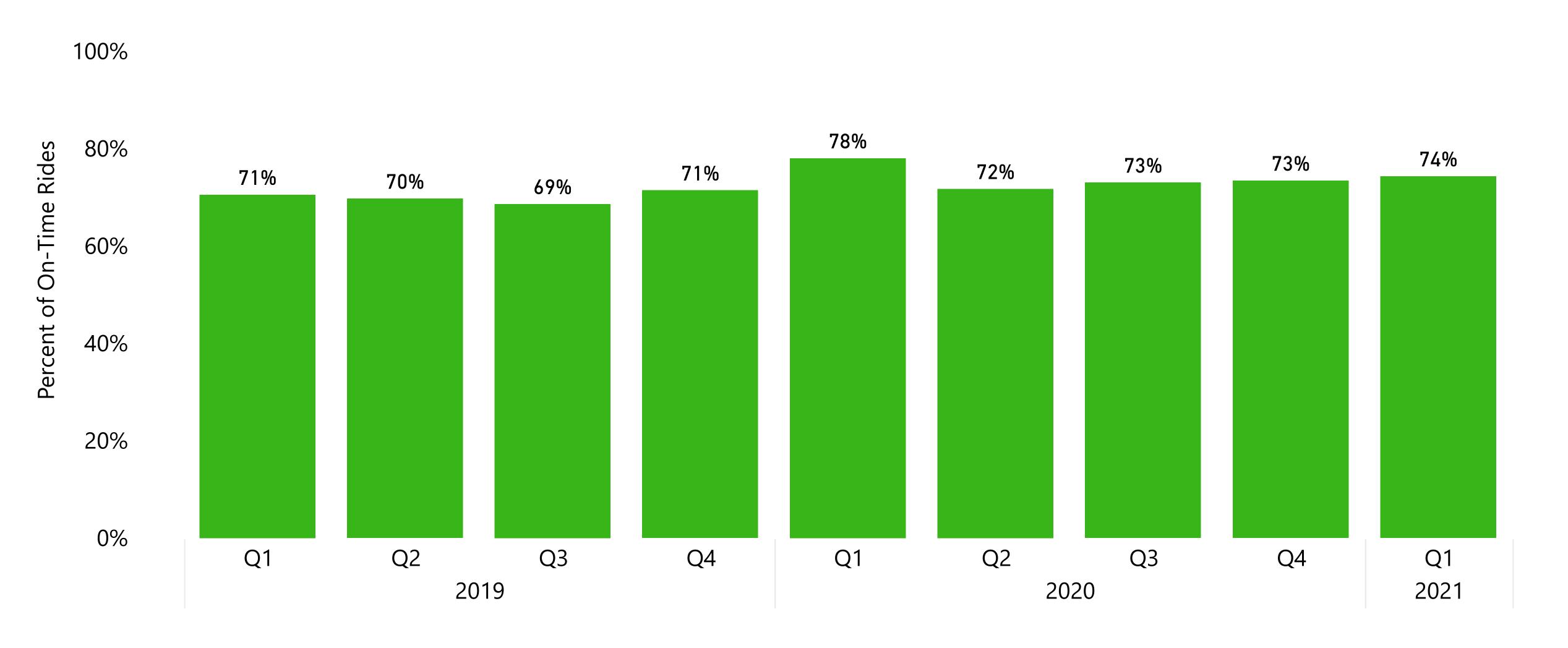


Chart 5.1D.4: MDOT MTA Core Bus On-Time Performance

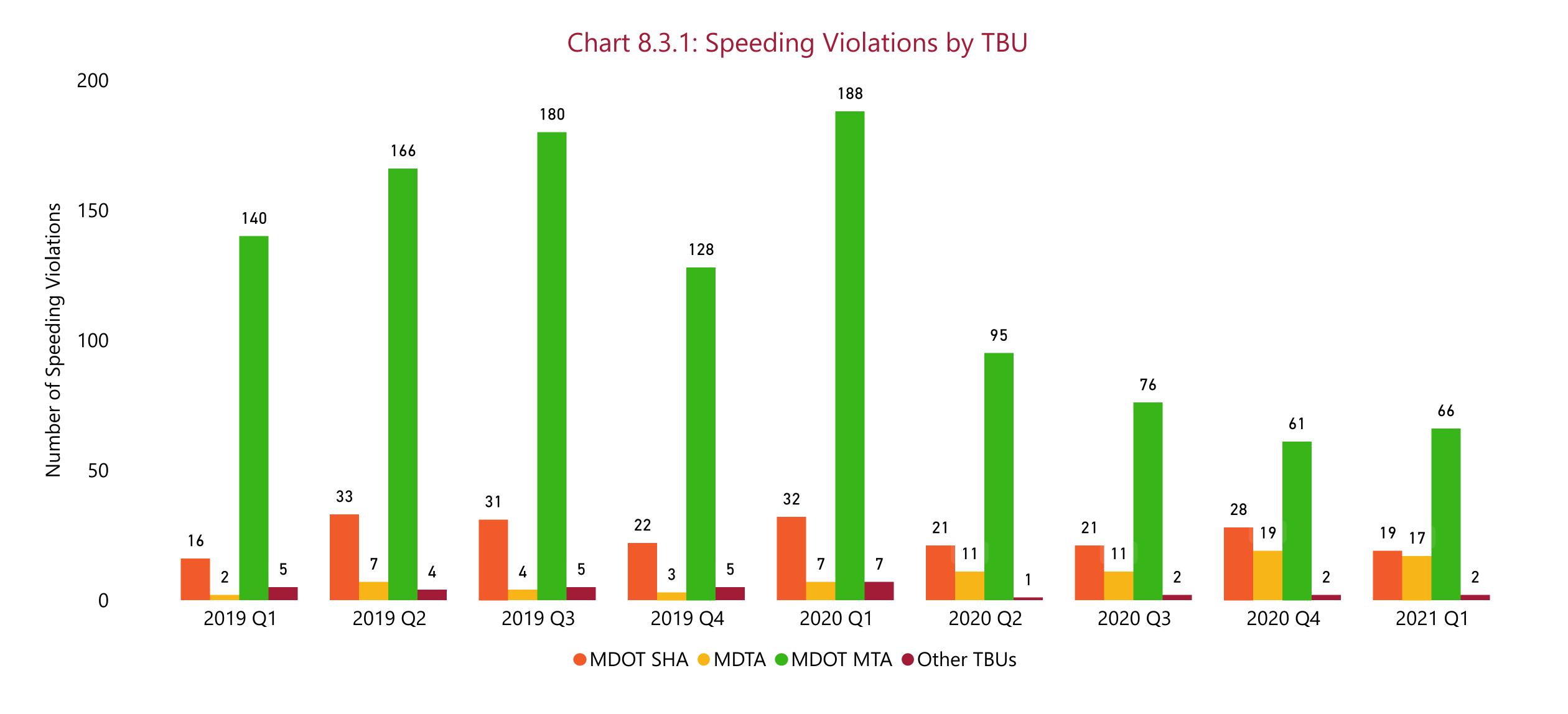




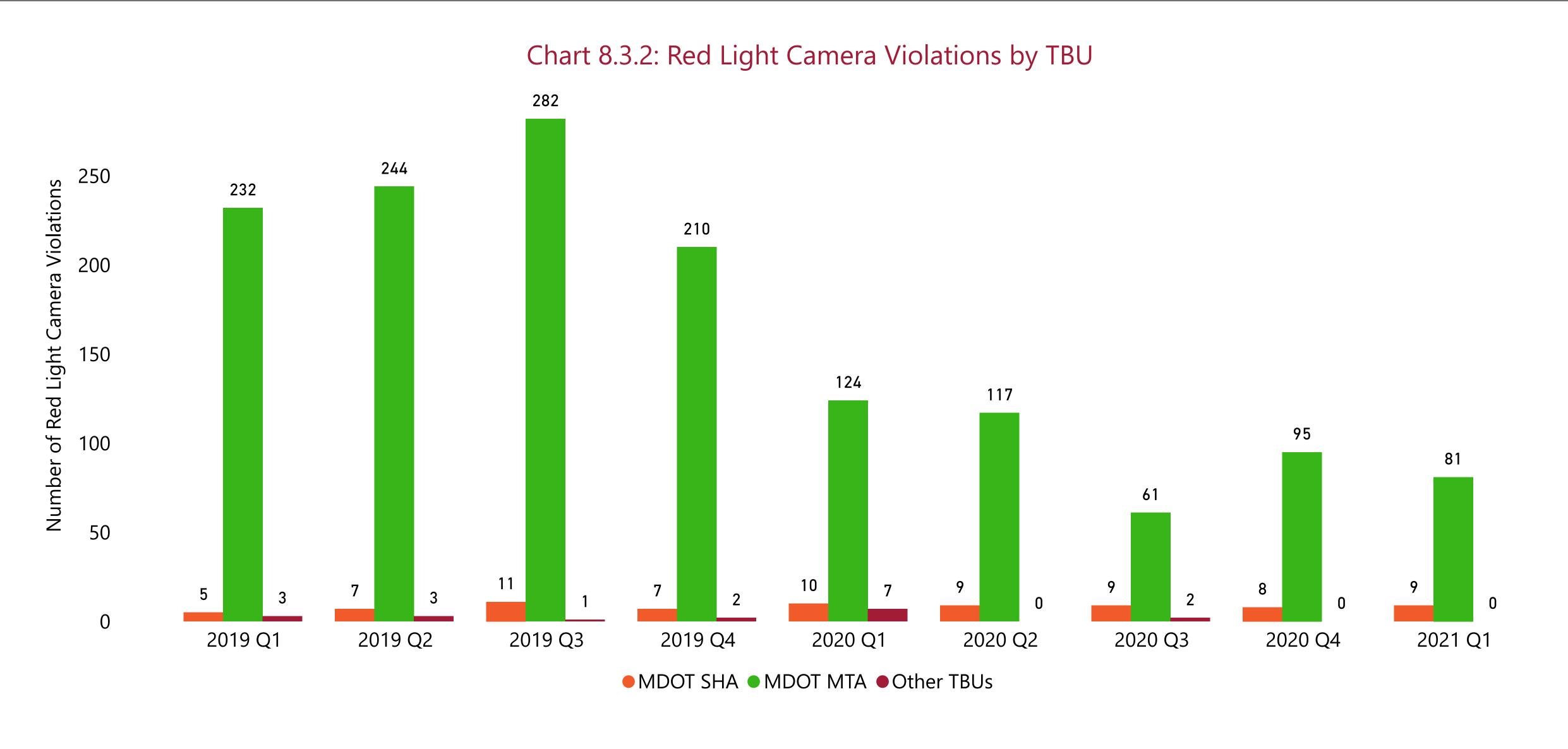
TANGIBLE RESULT #8

BE A GOOD NEIGHBOR

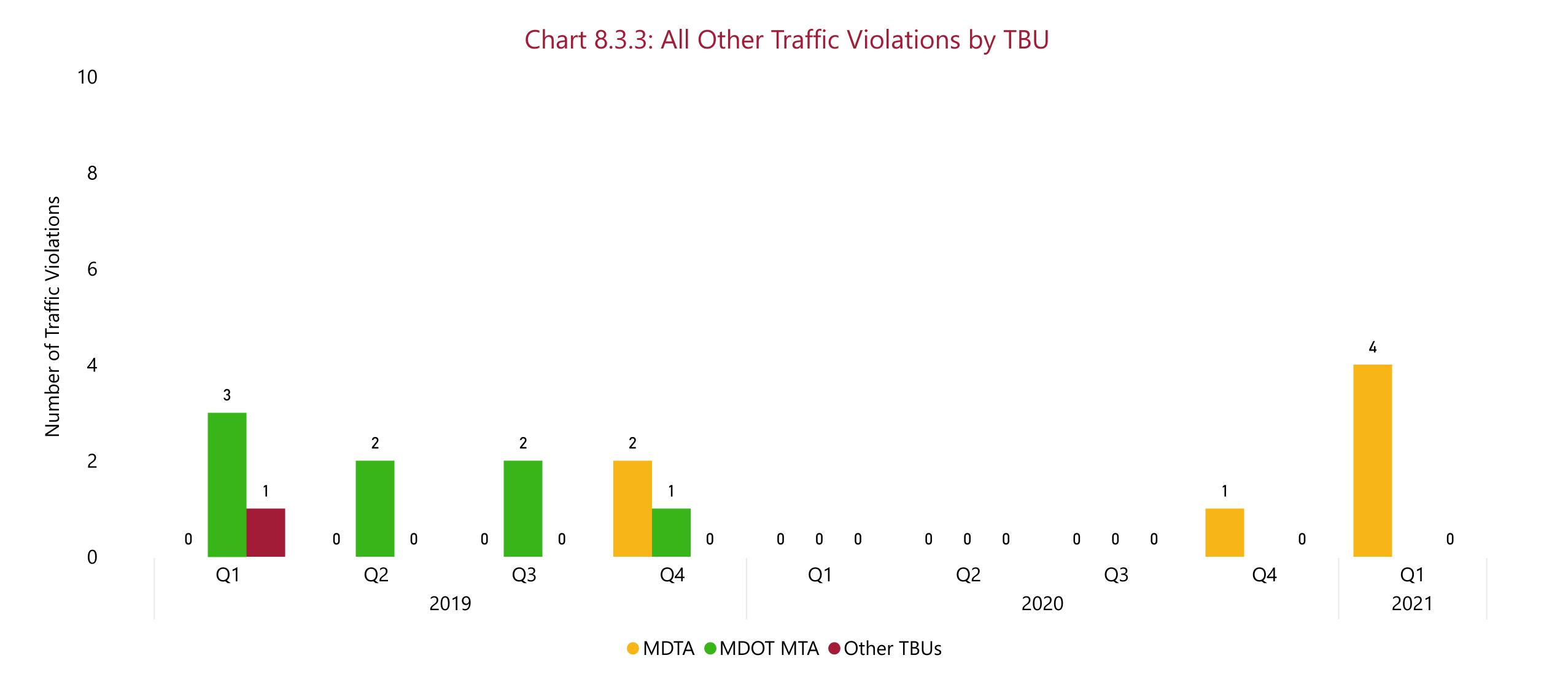
PM#8.3: Number of Traffic Violations While Driving a State Vehicle



PM#8.3: Number of Traffic Violations While Driving a State Vehicle



PM#8.3: Number of Traffic Violations While Driving a State Vehicle





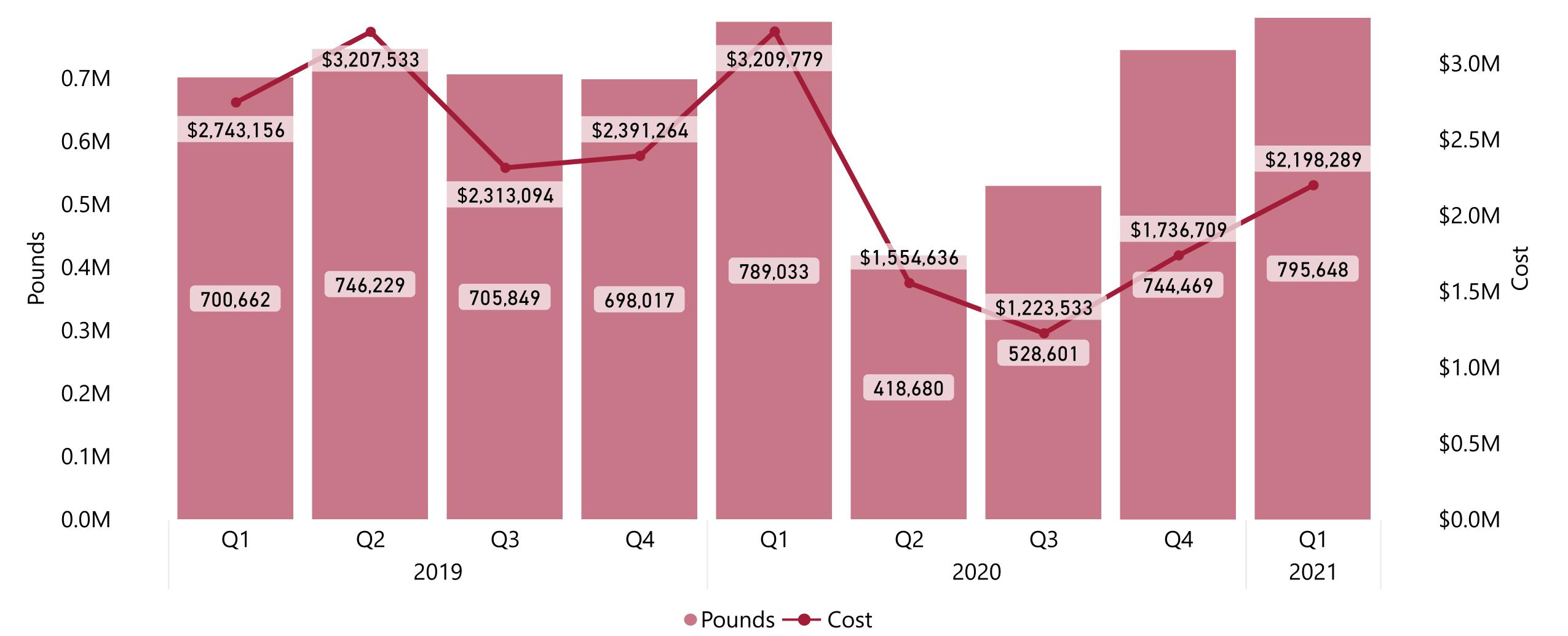
TANGIBLE RESULT #9

BE A GOOD STEWARD OF OUR ENVIRONMENT

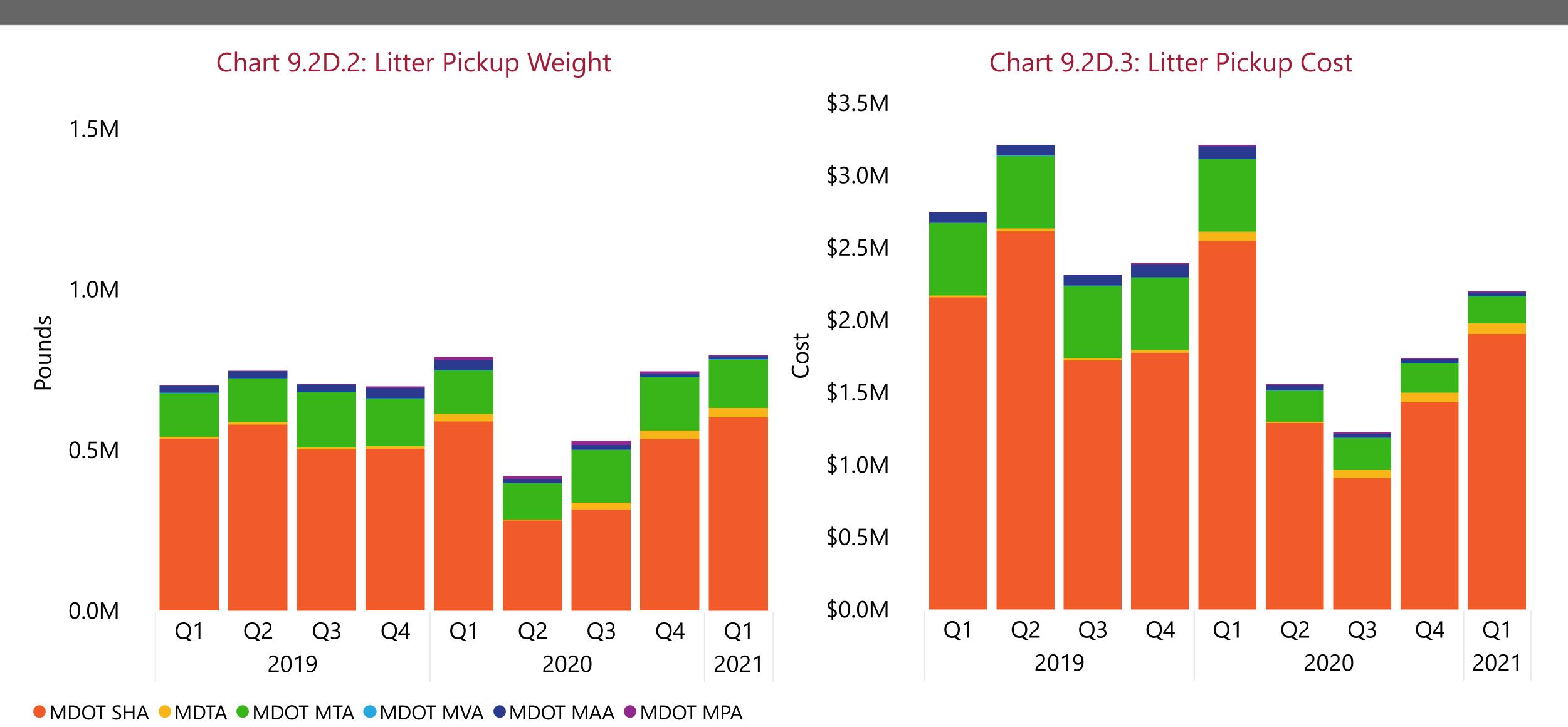
TR#9: BE A GOOD STEWARD OF OUR ENVIRONMENT

PM#9.2: Land Pollution Prevention

Chart 9.2D.1: Litter Pickup Weight vs Cost

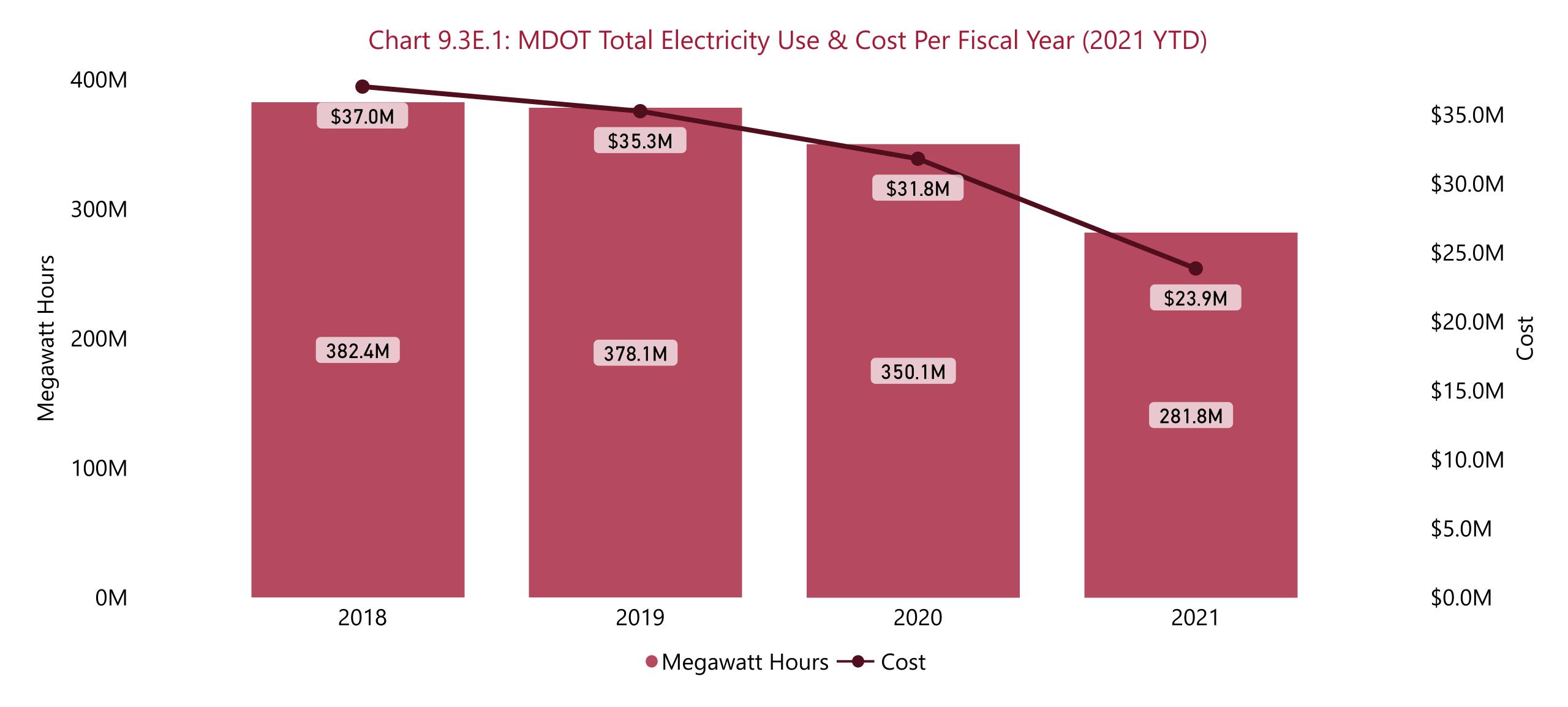


PM#9.2: Land Pollution Prevention



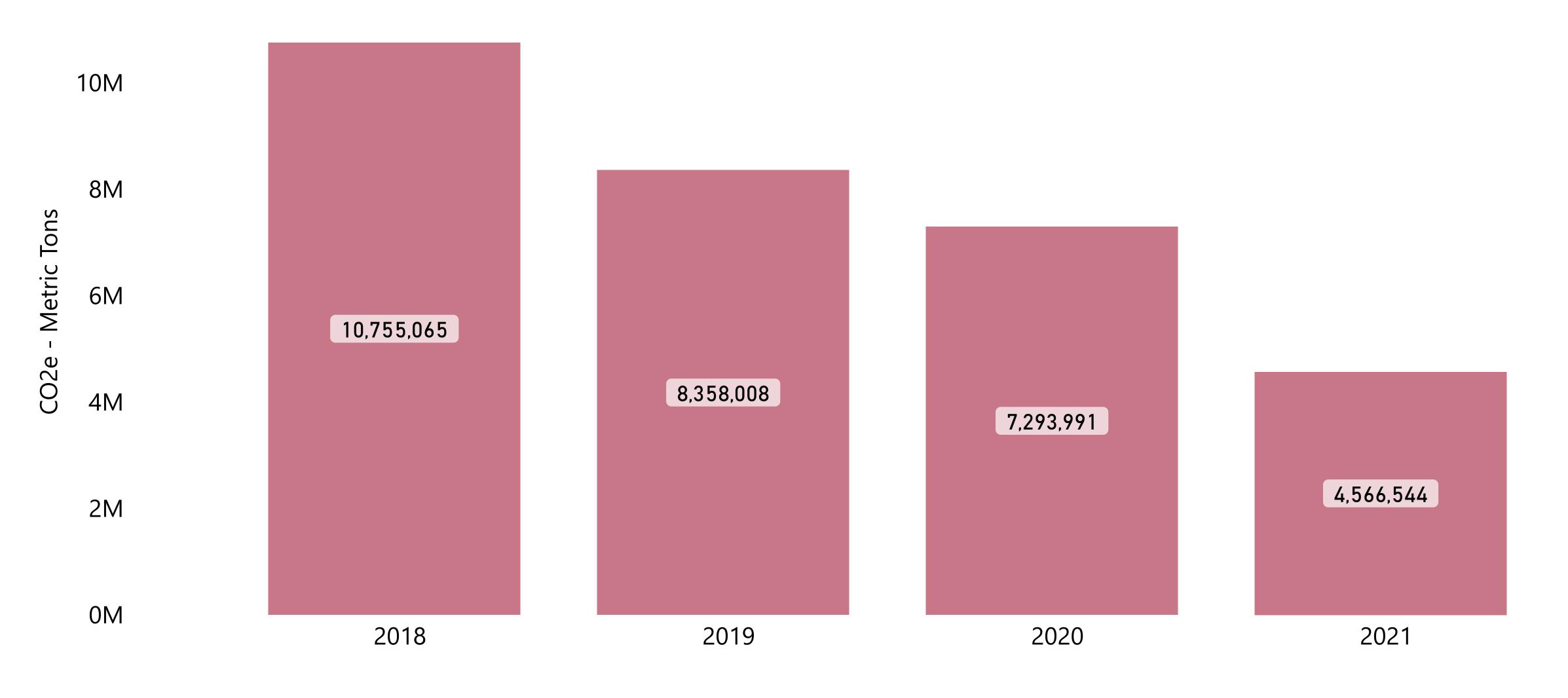
TR#9: BE A GOOD STEWARD OF OUR ENVIRONMENT

PM#9.3: Energy Management



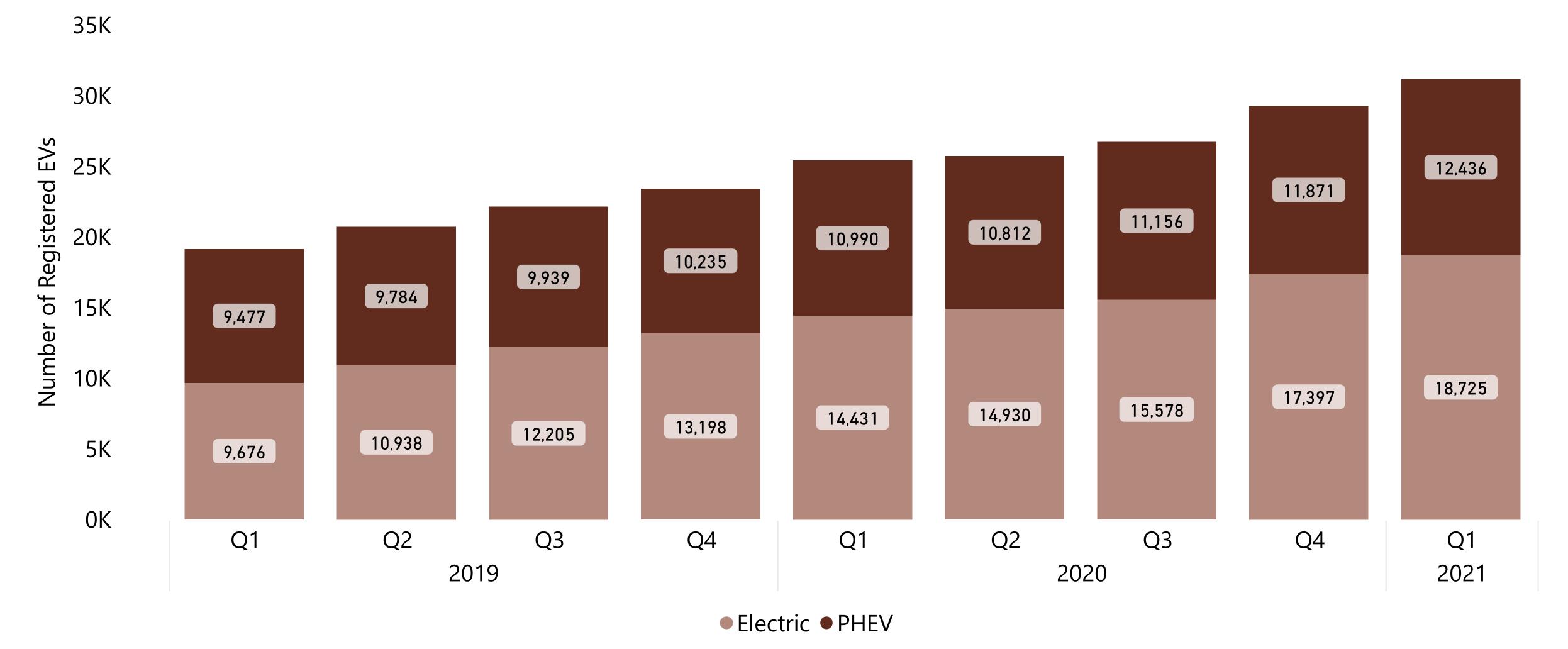
PM#9.3: Energy Management

Chart 9.3F.1: MDOT Total CO2e Emissions Per Calendar Year (2021 YTD)



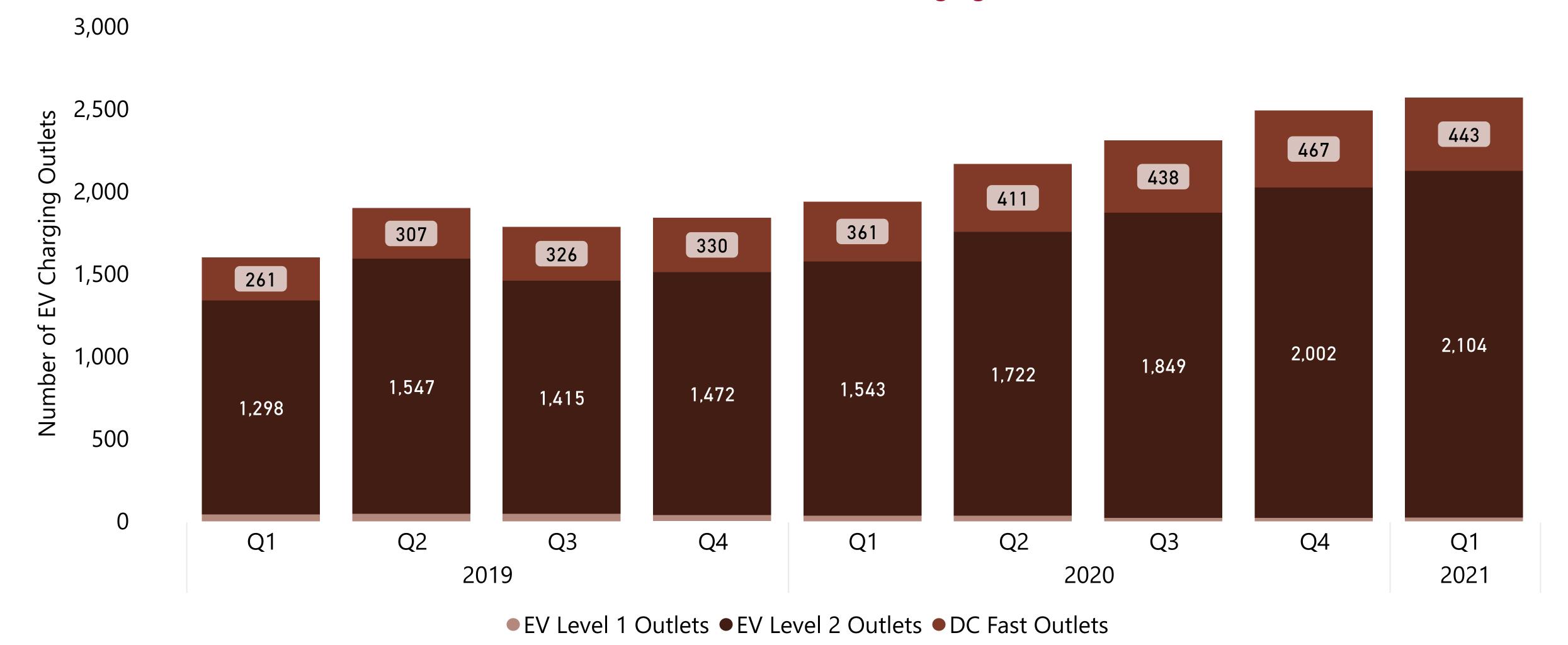
PM#9.4: Air Quality

Chart 9.4A.1: Electric Vehicles Registered in Maryland



PM#9.4: Air Quality

Chart 9.4A.2: Electric Vehicle Charging Outlets





TANGIBLE RESULT #10

FACILITATE ECONOMIC OPPORTUNITY IN MARYLAND

Chart 10.3B MDOT MPA Mid-Atlantic Market Share: Container TEUs

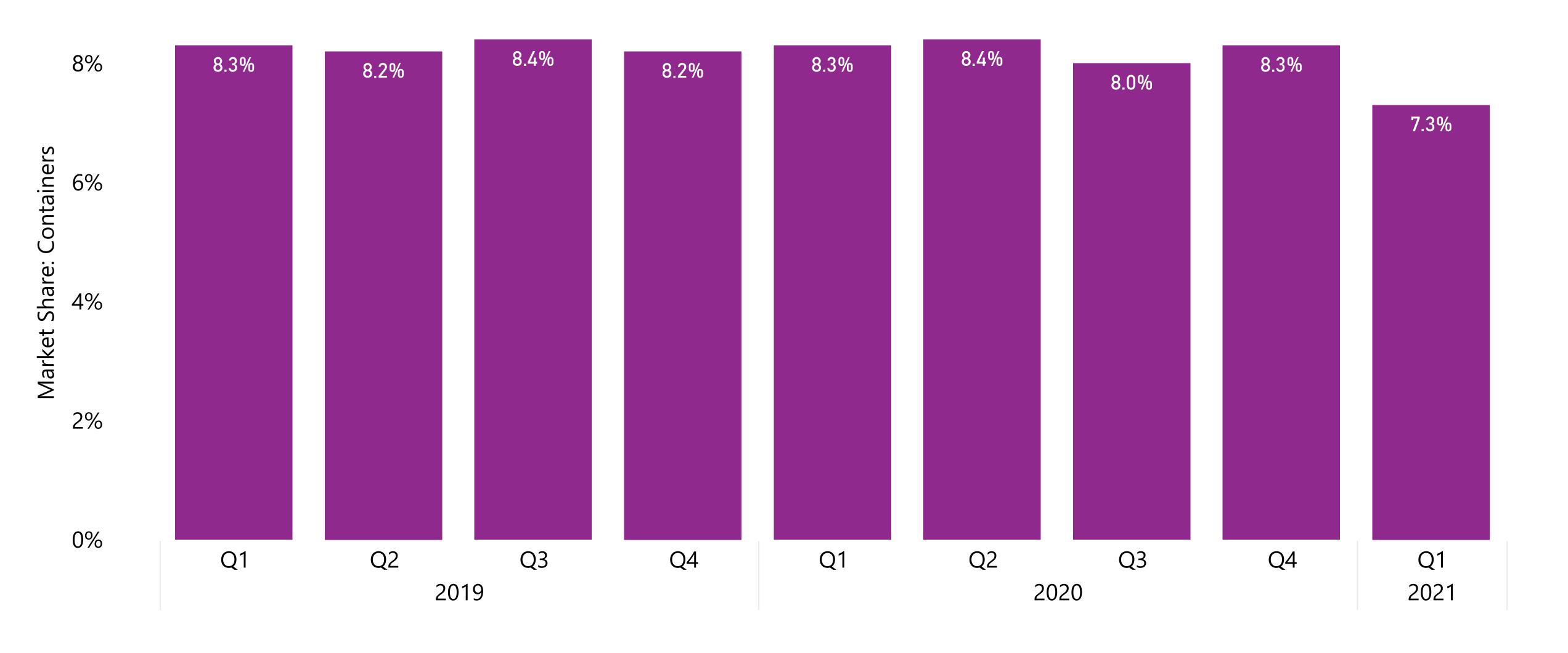


Chart 10.3C MDOT MPA East Coast Market Share: Auto Tons

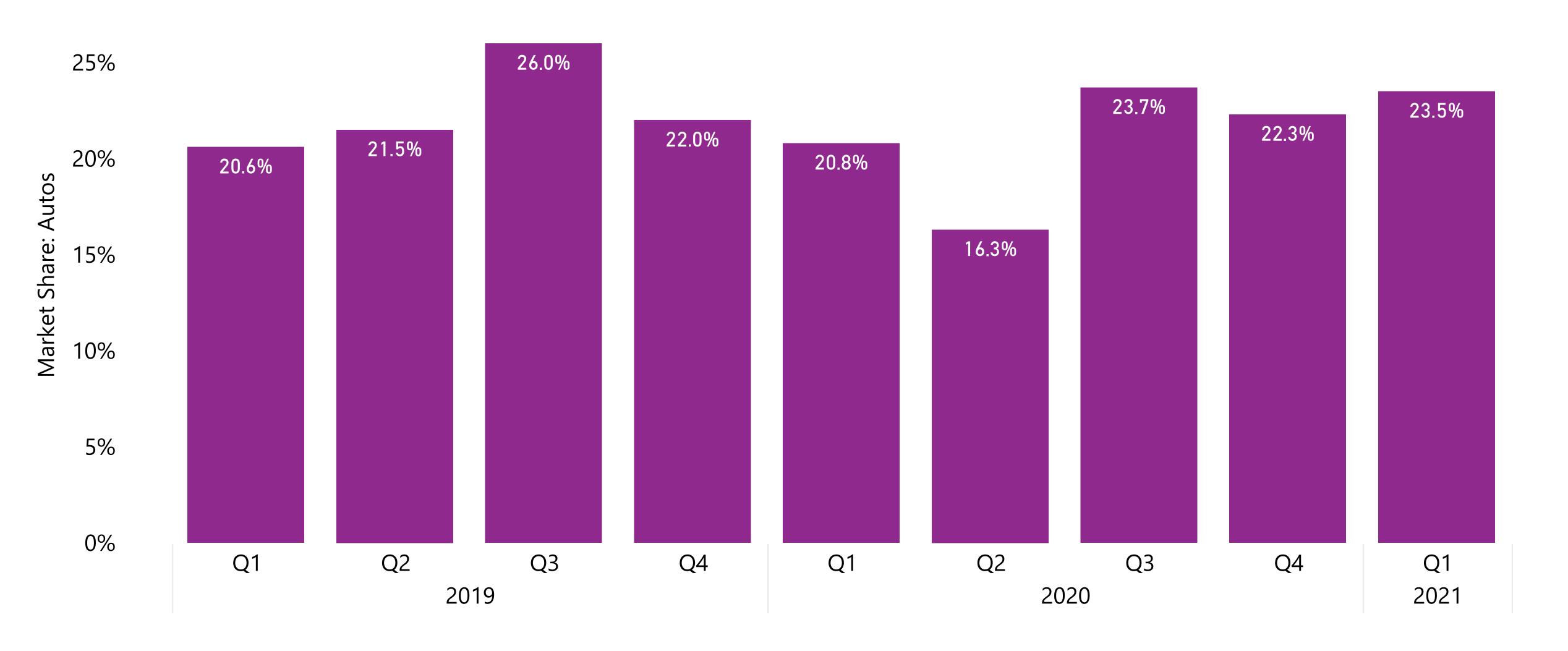


Chart 10.3D MDOT MPA East Coast Market Share: RoRo Tons

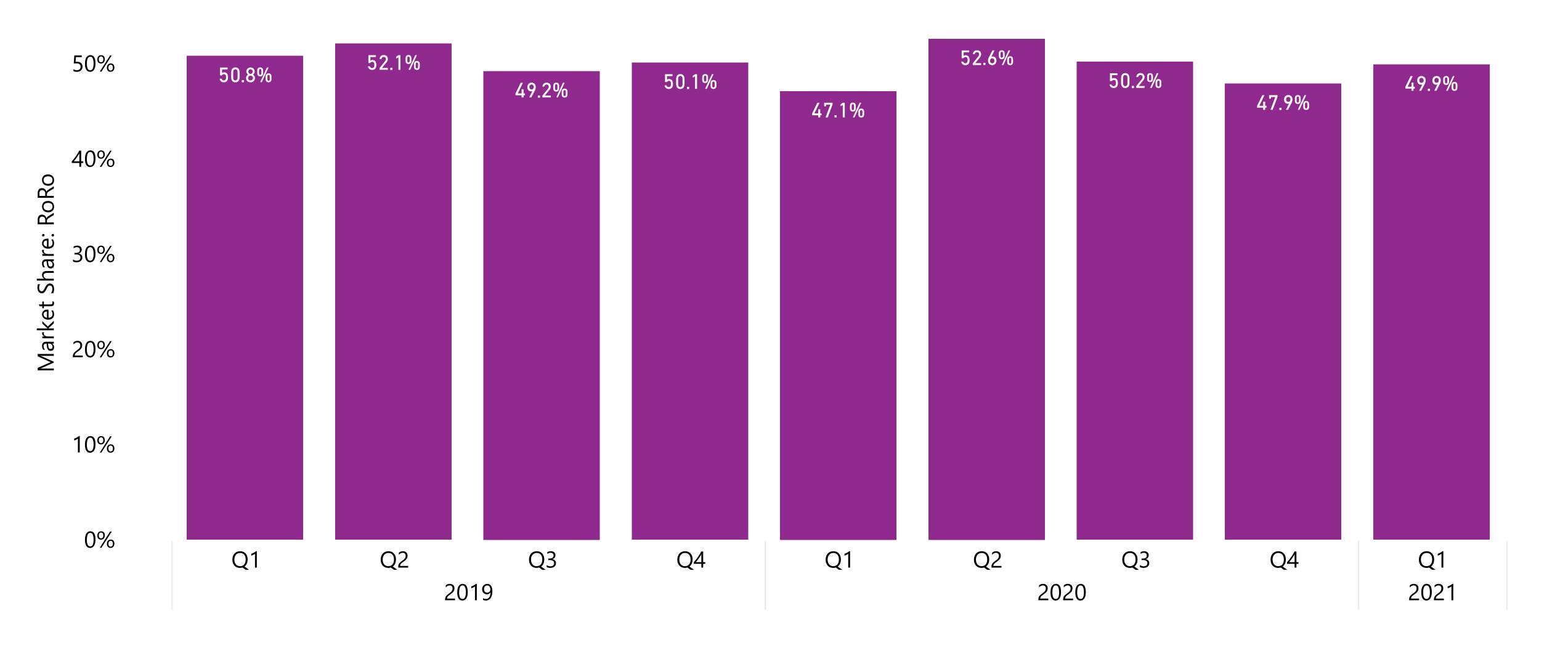
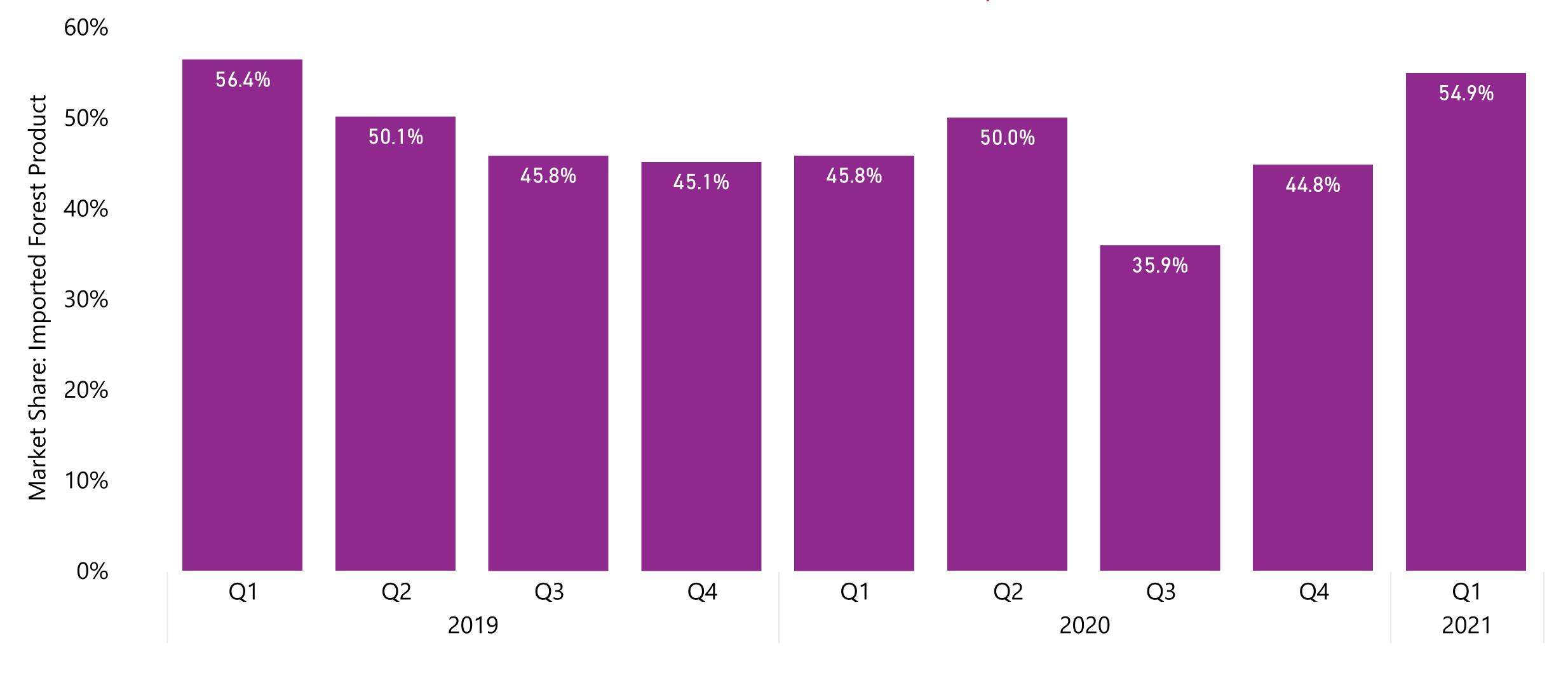
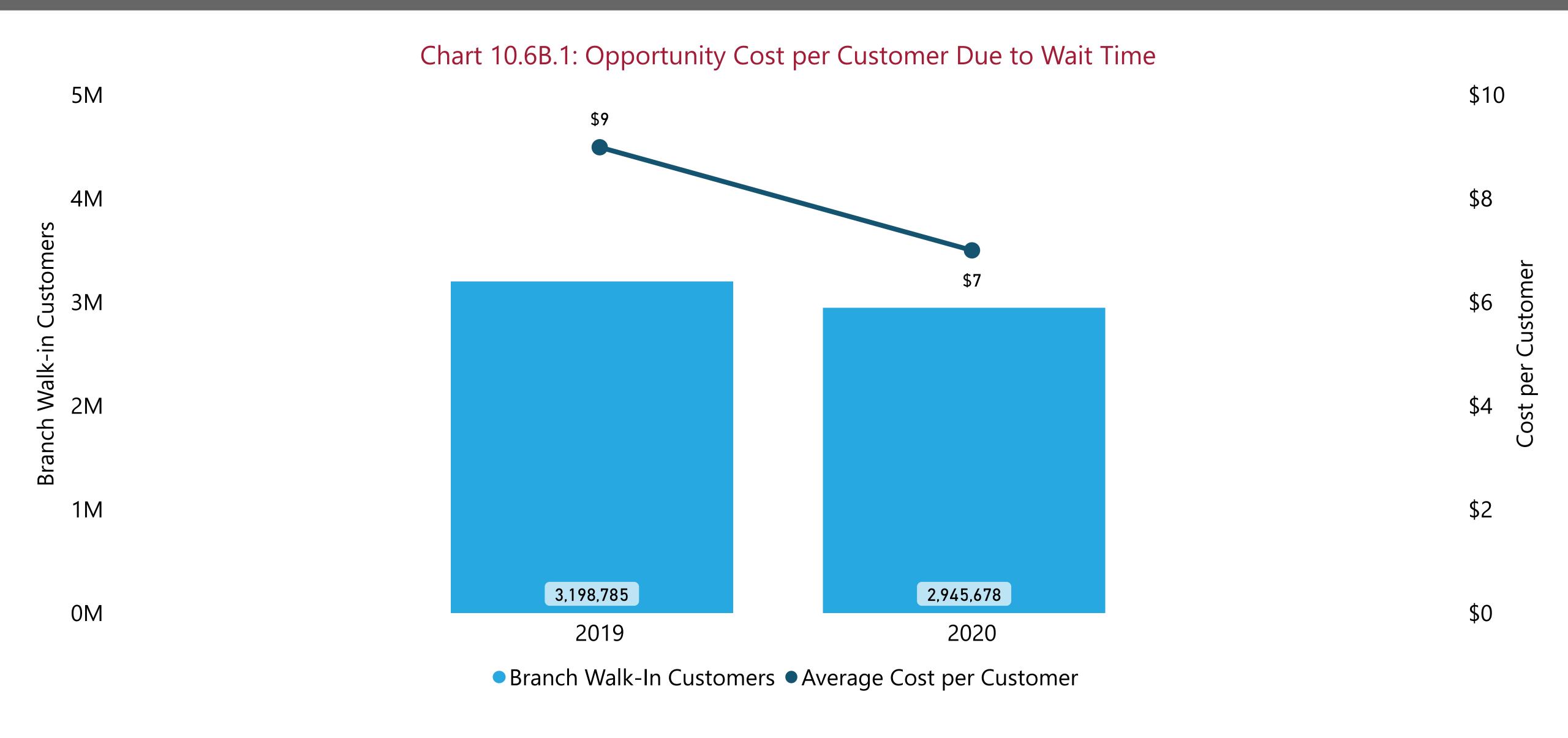


Chart 10.3E MDOT MPA Mid-Atlantic Market Share: Import Forest Product Tons

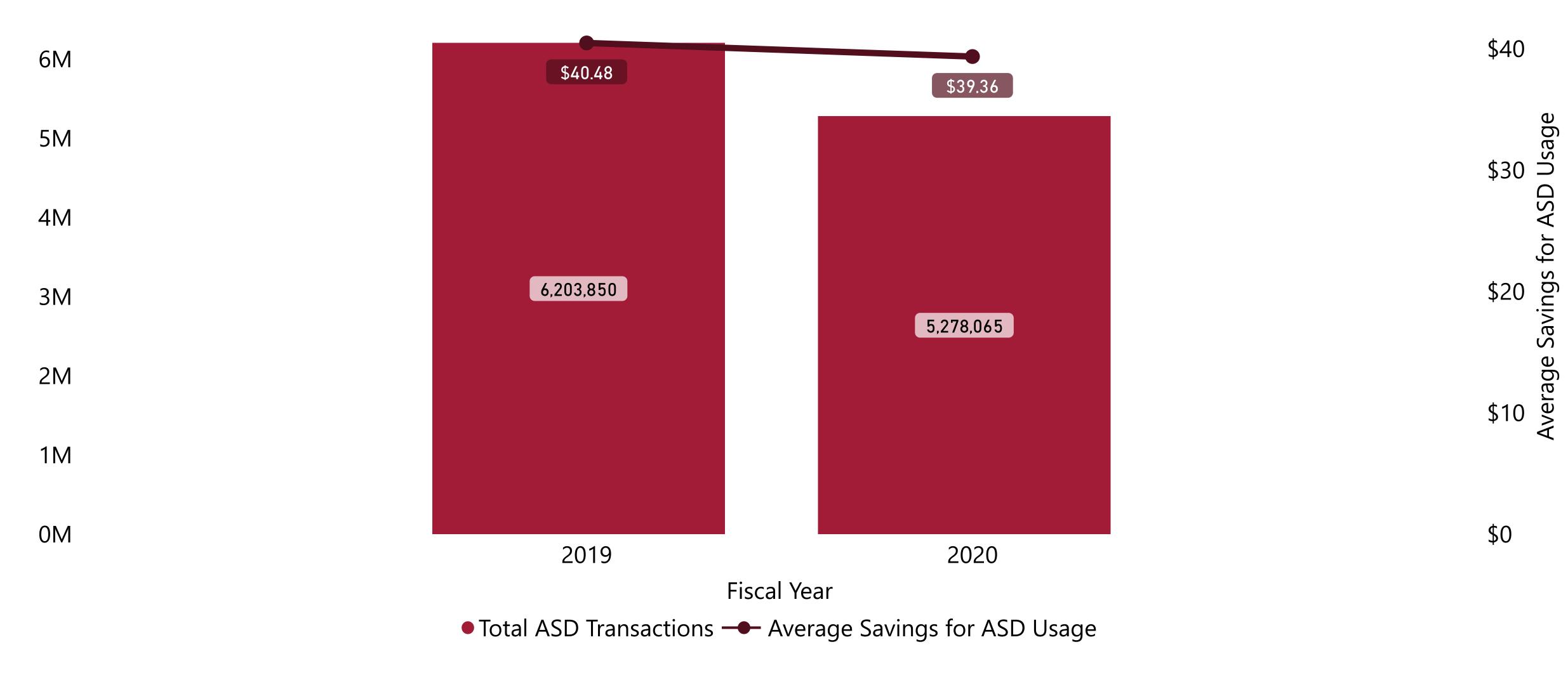


PM#10.6: Total User Cost Savings



PM#10.6: Total User Cost Savings

Chart 10.6C.1: Opportunity Cost Savings to Individual Customers for Alternative Service Delivery (ASD) Usage



PM#10.6: Total User Cost Savings for the Traveling Public due to Congestion Management

Chart 10.6C.2: Opportunity Cost Savings to Customer for ASD Usage Total

\$200M

\$150M

\$100M

\$50M

\$0M

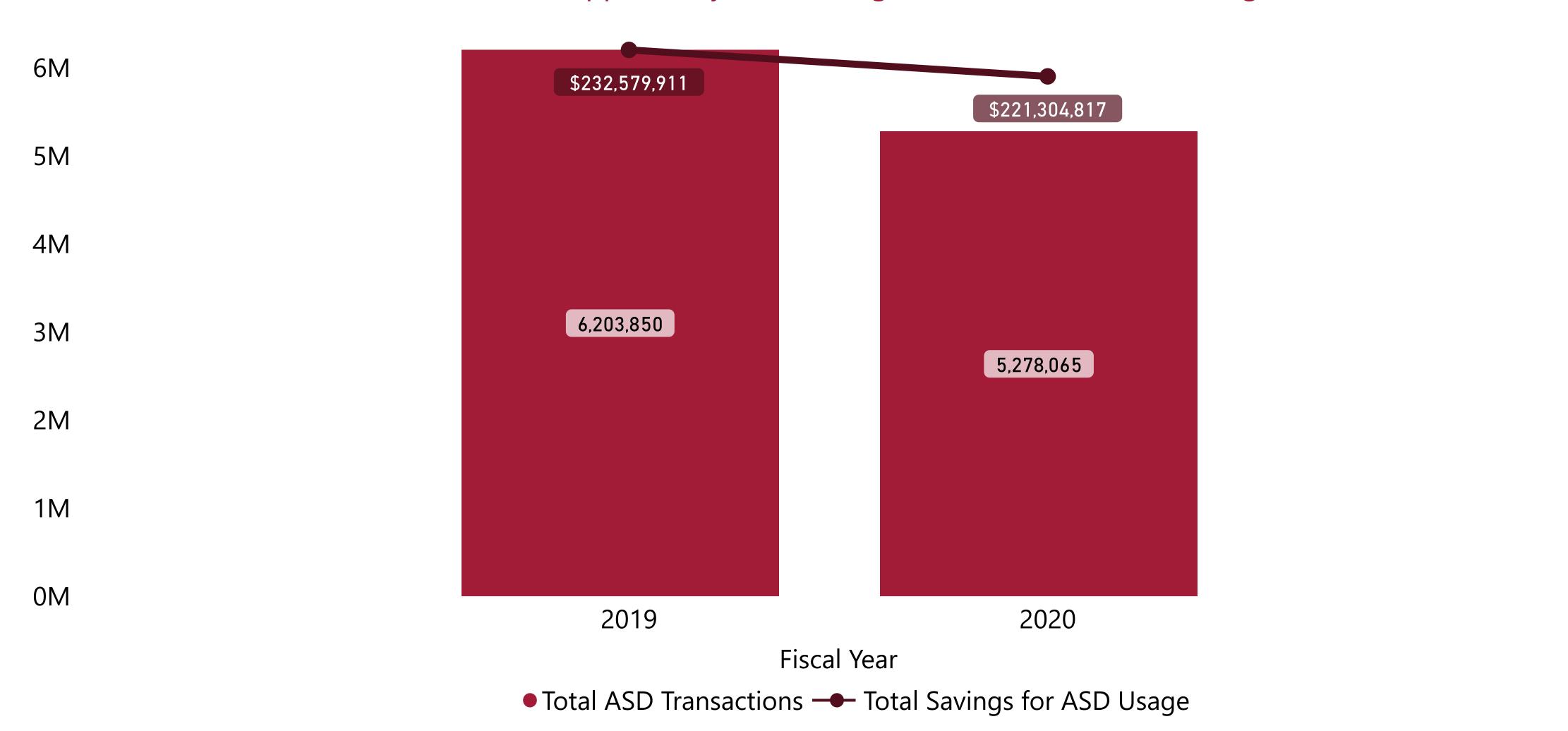
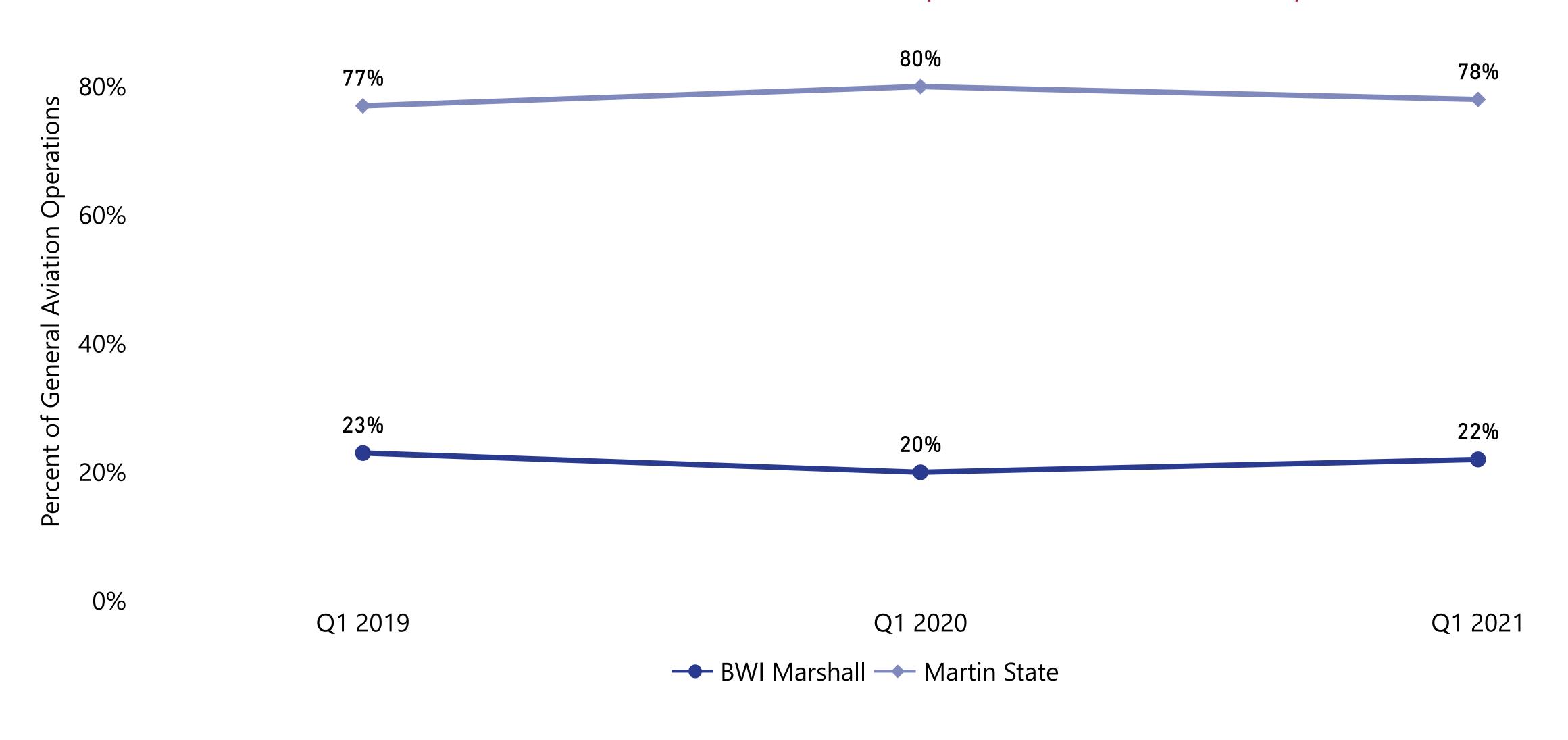
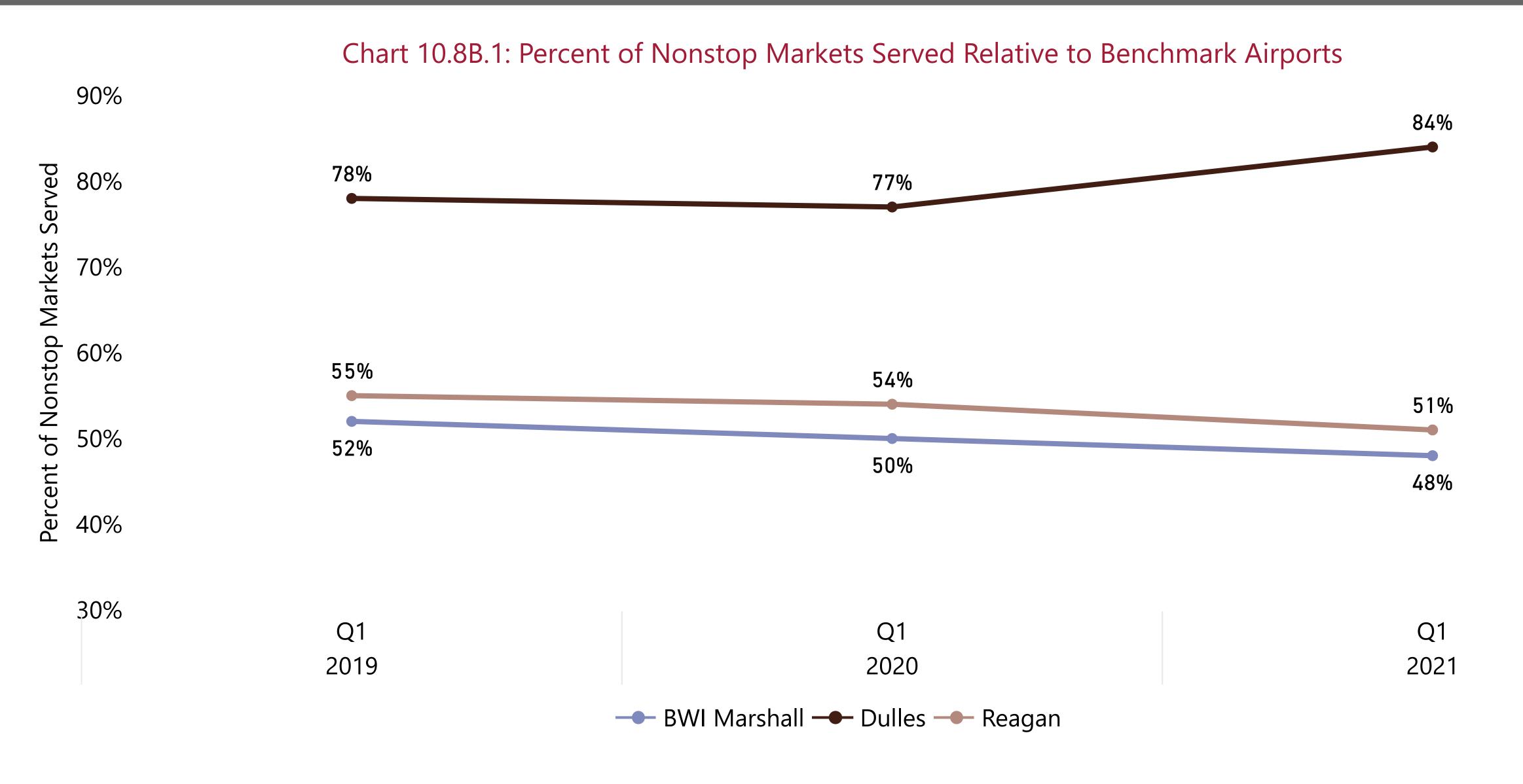
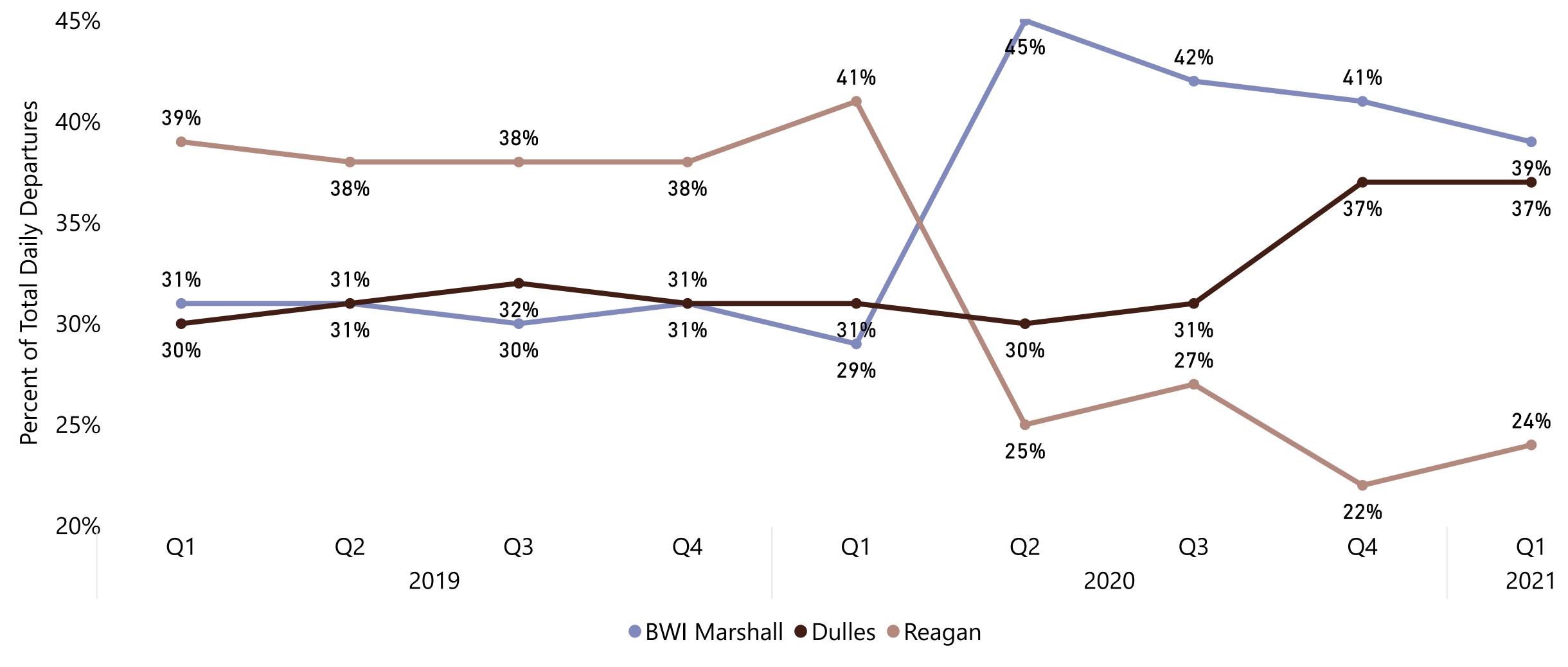


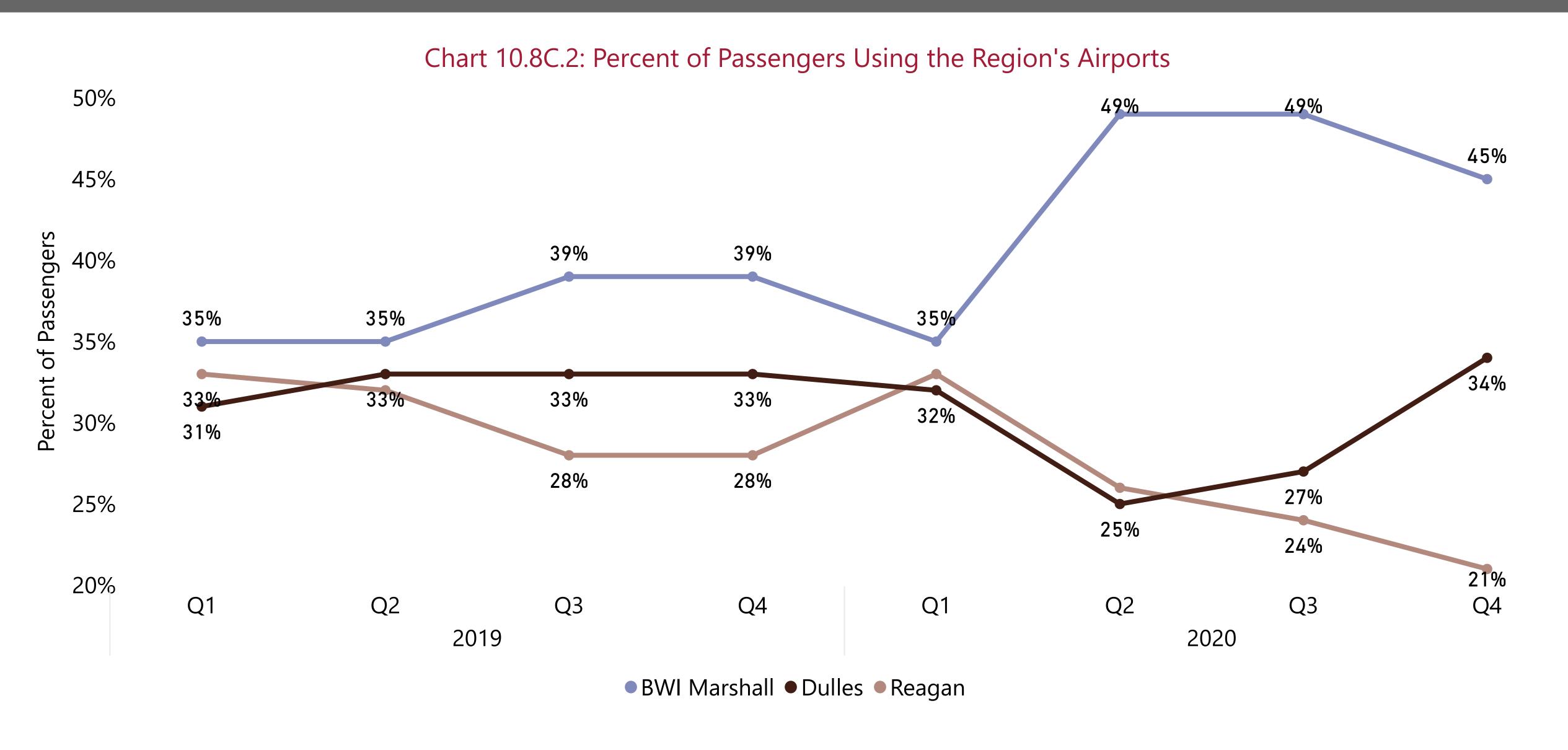
Chart 10.8A.1: Percent of All General Aviation Operations Other than Local Operations











PM#10.9: Percent of Roadway Access Permits Issued within 21 Days or Less

Chart 10.9.1: Percent of Roadway Access Permits Issued within 21 Days by Quarter

